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DEAR INVESTORS

I am pleased to present the Fonterra Shareholders’ Fund (Fund) Annual Report for the year ending 31 July 2015. The return on a unit is driven by the underlying performance of Fonterra, so I encourage you to read Fonterra’s 2015 Annual Review, available online at www2.fonterra.com/our-financials to gain a good understanding of the Co-operative’s results.

As Chairman of the Manager of the Fund, I acknowledge that performance over the past financial year has not met unit holder expectations. However, Fonterra’s Annual Review reflects several positive developments, with highlights that include:

- Fonterra Group net profit after tax (NPAT) of $506 million
- A solid performance from the New Zealand ingredients business
- The consumer and foodservice segment delivering a strong result, with a record performance from Asia and China
- Return on capital of 8.9 per cent

In addition to these highlights, the Annual Review sets out how Fonterra is taking steps to ensure it is well placed to continue delivering on its strategy, generate greater cash flow, and improve efficiency. The Board of the Manager is very supportive of the approach management is taking to enhance performance.

Fonterra declared a final dividend of 15 cents per share. As a result, unit holders will receive a final distribution of 15 cents per unit\(^1\). The record date for the final distribution is 8 October 2015 and the payment date is 20 October 2015. This brings the total distribution for the 2015 financial year to 25 cents per unit.

We have seen a reasonable level of participation in the Distribution Reinvestment Plan (DRP). The DRP allows unit holders in New Zealand and Australia to receive units in lieu of cash distributions, at a discount of 2.5 per cent to the strike price. If you would like to participate in the DRP for the final distribution, you need to submit a note of participation by 9 October 2015.

More details on the DRP can be found in the offer document, which is available in hard copy from Computershare or online at www.investorcentre.com/nz and www2.fonterra.com/our-financials/dividends.

The number of units on issue at 31 July 2015 was 105 million, representing 6.6 per cent of the total Fonterra Co-operative Group shares on issue. Unit trading remains strong, with the FSF ranked first on the NZX50 in terms of liquidity\(^2\). On average, more than half a million units were traded on a daily basis over the past 12 months.

Analysis of the unit register shows that New Zealand and Australian unit holders are the largest group by region, holding more than 90 per cent of units on issue\(^3\).

At the annual meeting last year, Jim van der Poel retired as a director of the Manager of the Fonterra Shareholders’ Fund following his resignation from the Fonterra Board. Nicola Shadbolt has replaced Jim as a Fonterra appointed director of the Manager of the Fund and she brings a wealth of experience in the dairy industry to the Board. Nicola is a Professor of Farm and Agribusiness Management at Massey University and she and her husband also run two dairy farms.

Sir Ralph Norris will not seek another term on the Fonterra Board following the annual meeting in November, and he will retire from the Board of the Manager of the Fund. I would like to thank Sir Ralph for his contribution and wish him well with his other commitments. We will consult with the Fonterra Board to identify a new director and provide an update following any appointment.

I would once again like to thank you for your continued support of, and investment in, the Fonterra Shareholders’ Fund.

JOHN SHEWAN
CHAIRMAN
FSF MANAGEMENT COMPANY LIMITED
(Australian Registered Body Number 160 539 935, incorporated in New Zealand)

\(^1\) Less any PIE (Portfolio Investment Entity) tax or any other adjustments for tax in relation to that unit.
\(^2\) Liquidity has been calculated as median daily value (12 months) / Average Daily New Zealand Free Float Cap (12 months).
\(^3\) Merlin Consulting Shareholder Identification Report August 2015.
OVERVIEW OF THE FUND

KEY EVENTS

<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>10 APRIL 2015</td>
<td>INTERIM DISTRIBUTION RECORD DATE</td>
</tr>
<tr>
<td>20 APRIL 2015</td>
<td>INTERIM DISTRIBUTION OF 10 CENTS PAID</td>
</tr>
<tr>
<td>8 OCTOBER 2015</td>
<td>FINAL DISTRIBUTION RECORD DATE</td>
</tr>
<tr>
<td>20 OCTOBER 2015</td>
<td>FINAL DISTRIBUTION OF 15 CENTS PAID</td>
</tr>
</tbody>
</table>

NZX KEY STATISTICS AS AT 31 JULY 2015:

<table>
<thead>
<tr>
<th>Metric</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>UNITS ON ISSUE</td>
<td>105 MILLION</td>
</tr>
<tr>
<td>MARKET CAPITALISATION</td>
<td>$494 MILLION</td>
</tr>
<tr>
<td>FUND SIZE</td>
<td>6.6% OF FONTERA SHARES ON ISSUE</td>
</tr>
<tr>
<td>HIGH/LOW TO 31 JULY 2015</td>
<td>$6.41/$4.54</td>
</tr>
</tbody>
</table>

The Fund forms part of the broader Trading Among Farmers structure of Fonterra and enables investors to buy units in the Fund that benefit from the Economic Rights of a Fonterra Co-operative Group Share (Economic Rights).

The Fund supplements liquidity in the Fonterra Shareholders’ Market, a private market operated by the NZX that allows farmer shareholders to buy and sell shares among themselves. The Fund allows the effective ‘exchange’ of units for Fonterra shares by farmer shareholders, Fonterra and the market maker and vice versa.

The Economic Rights are the rights to receive dividends and other economic benefits derived from a share. These rights do not include the right to hold legal title to the share (i.e. to become registered as the holder of the share), or to exercise voting rights in the Fonterra Co-operative Group.

The Fund has been designed so that the number of units in the Fund corresponds to the number of shares in which the Economic Rights are held for the Fund. Unit holders are entitled to have passed through to them an amount equal to any dividend payable in relation to a share in Fonterra (less any PIE tax, withholding tax or any other adjustments for tax in relation to that unit holder). Unit holders do not have the right to attend or vote at any meeting of farmer shareholders of the Fonterra Co-operative Group, however an annual meeting is held each year for unit holders.
OUR BOARD

1. JOHN SHEWAN
2. PIP DUNPHY
3. KIM ELLIS
4. NICOLA SHADBOLT
5. SIR RALPH NORRIS KNZM

1. JOHN SHEWAN
CNZM BCA (Hons), FCA
Independent Director and Chairman
deemed to have been appointed
by unit holders

John Shewan was appointed Chairman
of the FSF Board in November 2012.
He is currently an Adjunct Professor of
Accounting at Victoria University. He
chairs the Wellington Regional Stadium
Trust, Munichre New Zealand Service
Limited, Yealands Wine Group Limited
and is Deputy Chair of the Partnership
Schools Authorisation Board. John is
also a Director of Munich Reinsurance
Company of Australasia Limited
and China Construction Bank (New
Zealand) Limited. John was partner at
PricewaterhouseCoopers from 1984
and chaired the firm in New Zealand
from 2003 to 2012. John was appointed
a Companion of the New Zealand
Order of Merit for services to business
in 2012.
2. **PIP DUNPHY**  
B.Horti.Sci, CFA  
Independent Director deemed to have been appointed by unit holders  
Pip Dunphy has worked in New Zealand financial markets for more than 20 years, assisting local and offshore companies in capital raising and risk management. Pip's directorships include Abano Healthcare Group Limited, NZ Superannuation Fund, Transpower and the Academic Colleges Group Limited. She is also an Advisory Panel member of the Next Foundation.

3. **KIM ELLIS**  
BCA (Hons), BE (Hons)  
Independent Director deemed to have been appointed by unit holders  
Kim Ellis was the Chief Executive Officer of listed company Waste Management NZ Limited for 13 years, until its sale in 2006. He currently chairs the Board of New Zealand Social Infrastructure Fund Limited and Metlifecare Limited. Kim also holds several directorships including Freightways Limited, Ballance Agri-Nutrients Limited, EnviroWaste Services Limited and the Port of Tauranga Limited. He is also a member of the Trust Board of Wanganui Collegiate School.

4. **NICOLA SHADBOLT**  
BSc (Hons), M.AgrSc (Hons), DipBusStud (Accountancy), FNZIPIM (Reg), FAICD  
Appointed to the Board of the Manager by Fonterra  
Nicola Shadbolt was elected to the Fonterra Board in 2009. Nicola is a Professor of Farm and Agribusiness Management at Massey University and serves on the Boards of the International Food and Agribusiness Management Association, and Hopkins Farming Group Limited. She represents New Zealand in the International Farm Comparison Network in Dairying. Nicola and her husband live in the Pohangina Valley in the Manawatu, which is the base for the five farming and forestry equity partnerships they run, which include two dairy farms.

5. **SIR RALPH NORRIS**  
Table: KNZM, FNZIM, FNZCS  
Appointed to the Board of the Manager by Fonterra  
Sir Ralph Norris was appointed to the Fonterra Board in 2012. Sir Ralph also serves on the boards of Origin Energy Limited and is Chairman of Fletcher Building Limited and RANQX Holdings Limited. He is a member of the University of Auckland Council and the New Zealand Treasury Advisory Board. He was Chief Executive of the Commonwealth Bank of Australia for six years until 2011 and prior to that served as Chief Executive and Managing Director of Air New Zealand Limited from 2002 to 2005. Sir Ralph had a 40-year career in banking and served as the Managing Director and Chief Executive of ASB Bank Limited from 1991 to 2001. Sir Ralph was made a Knight Companion of the New Zealand Order of Merit in 2009 and a Distinguished Companion of the New Zealand Order of Merit for services to business in 2006. In 2012, he had conferred upon him an Honorary Doctorate of Business by the University of New South Wales.
**MANAGER’S STATEMENT**

**FOR THE YEAR ENDED 31 JULY 2015**

FSF Management Company Limited (the Manager) is pleased to present to the unit holders the financial statements for the Fonterra Shareholders’ Fund (the Fund) for the year ended 31 July 2015.

The Manager is responsible for presenting financial statements for each financial year which fairly present the financial position of the Fund and its financial performance and cash flows for that period.

The Manager considers the financial statements of the Fund have been prepared using accounting policies which have been consistently applied and supported by reasonable judgements and estimates, and that all relevant financial reporting and accounting standards have been followed.

The Manager believes that proper accounting records have been kept which enable, with reasonable accuracy, the determination of the financial position of the Fund and facilitate compliance of the financial statements with the Financial Markets Conduct Act 2013, Financial Reporting Act 2013 and the Fonterra Shareholders’ Fund Unit Trust Deed.

The Manager considers that it has taken adequate steps to safeguard the assets of the Fund, and to prevent and detect fraud and other irregularities.

The Manager hereby approves and authorises for issue the financial statements for the year ended 31 July 2015 presented on pages 7 to 14.

For and on behalf of the Board of the Manager:

**JOHN SHEWAN**  
CHAIRMAN  
FSF MANAGEMENT COMPANY LIMITED  
23 SEPTEMBER 2015

**PIP DUNPHY**  
DIRECTOR  
FSF MANAGEMENT COMPANY LIMITED  
23 SEPTEMBER 2015
The accompanying notes form part of these financial statements.
# STATEMENT OF FINANCIAL POSITION
## AS AT 31 JULY 2015

<table>
<thead>
<tr>
<th></th>
<th>31 JULY 2015</th>
<th>31 JULY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Economic Rights of Fonterra shares</td>
<td>2</td>
<td>494</td>
</tr>
<tr>
<td>Total assets</td>
<td>494</td>
<td>681</td>
</tr>
<tr>
<td>Total liabilities (excluding net assets attributable to unit holders)</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Net assets attributable to unit holders – liability</td>
<td>3</td>
<td>494</td>
</tr>
</tbody>
</table>

# CASH FLOW STATEMENT
## FOR THE YEAR ENDED 31 JULY 2015

<table>
<thead>
<tr>
<th></th>
<th>31 JULY 2015</th>
<th>31 JULY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash flows from operating activities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash was provided from:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>– Sale of Economic Rights of Fonterra shares</td>
<td>142</td>
<td>71</td>
</tr>
<tr>
<td>– Dividend received (net of dividends reinvested)</td>
<td>17</td>
<td>22</td>
</tr>
<tr>
<td>Cash was applied to:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>– Purchase of Economic Rights of Fonterra shares</td>
<td>(130)</td>
<td>(83)</td>
</tr>
<tr>
<td>Net cash flows from operating activities</td>
<td>4</td>
<td>29</td>
</tr>
<tr>
<td>Cash flows from financing activities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash was provided from:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>– Proceeds from issue of units</td>
<td>130</td>
<td>83</td>
</tr>
<tr>
<td>Cash was applied to:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>– Outflows on redemption of units</td>
<td>(142)</td>
<td>(71)</td>
</tr>
<tr>
<td>– Distributions paid to unit holders (net of dividends reinvested)</td>
<td>(17)</td>
<td>(22)</td>
</tr>
<tr>
<td>Net cash flows from financing activities</td>
<td>(29)</td>
<td>(10)</td>
</tr>
<tr>
<td>Net (decrease)/increase in cash and cash equivalents</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Cash and cash equivalents at the beginning of the year</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Cash and cash equivalents at the end of the year</td>
<td>–</td>
<td>–</td>
</tr>
</tbody>
</table>

The accompanying notes form part of these financial statements.
A) GENERAL INFORMATION
The Fonterra Shareholders’ Fund (‘FSF or the Fund) is a New Zealand unit trust established to be the ‘Authorised Fund’ under Fonterra’s Trading Among Farmers scheme. It has been established under the Unit Trusts Act 1960 and the Fonterra Shareholders’ Fund Unit Trust Deed (the Trust Deed) dated 23 October 2012 and has a life of 80 years. Under the Trust Deed, the Fund may invest only in authorised investments, which are Economic Rights of Fonterra shares (Economic Rights), and issue units to investors. It may not invest directly in Fonterra shares (shares).

The Fund is listed on the NZX Main Board operated by NZX Limited and the Australian Securities Exchange operated by ASX Limited. The activities of the Fund and the issue of units to the public are managed by FSF Management Company Limited (the Manager). The immediate and ultimate parent of the Fund is Fonterra Co-operative Group Limited (Fonterra). The New Zealand Guardian Trust Company Limited (the Custodian) acts as the trustee for the Fund. The Economic Rights assets are held on trust for the Trustee under the Fonterra Economic Rights Trust and the Fonterra Farmer Custodian Trust under the Unit Trusts Act 1960 and the Fonterra Shareholders’ Fund Unit Trust Deed (the Trust Deed) dated 23 October 2012.

One Economic Right represents the right to hold legal title to a share in Fonterra. It does not include the right to hold legal title to the share or to exercise voting rights in Fonterra.

Key attributes of Economic Rights
• The right to receive a distribution equivalent to any dividend declared by the Fonterra Board (before PIE tax, withholding tax or other tax on distribution).
• The right to participate in other transactions in respect of Fonterra shares such as bonus issues, rights issues or buy-backs.
• The right to share in any surplus on liquidation of Fonterra.

Key rights and restrictions of unit holders
• Unit holders will be entitled to have passed through to them an amount equal to any dividend payable in relation to a share in Fonterra (less any PIE tax, withholding tax or any other adjustments for tax in relation to that unit holder).
• If Fonterra reconstructs or adjusts its shares, an equivalent reconstruction or adjustment will be made in respect of units.
• If Fonterra makes bonus issues or rights issues of shares to its shareholders, corresponding issues of units will be made to unit holders.
• If there is an offer to acquire shares held by the Custodian, the Fund will seek instructions from unit holders as to whether the offer should be accepted. If a unit holder directs the Fund to accept the offer, the Fund will redeem units from such unit holder and accept the offer for shares in proportion to that direction. The amount received from the sale of the shares will be paid by the Fund to the unit holder.
• Unit holders are entitled to attend and vote, at any meeting of the Fund. The Custodian, the Fund will seek instructions from unit holders as to whether the offer should be accepted. If a unit holder directs the Fund to accept the offer, the Fund will redeem units from such unit holder and accept the offer for shares in proportion to that direction. The amount received from the sale of the shares will be paid by the Fund to the unit holder.
• Unit holders do not have any right to attend or vote, or request the Custodian to attend or vote, at any meeting of Fonterra farmer shareholders.

B) BASIS OF PREPARATION
These financial statements comply with New Zealand Generally Accepted Accounting Practice (NZ GAAP), and have been prepared in accordance with New Zealand Equivalents to International Financial Reporting Standards (NZ IFRS). These financial statements also comply with International Financial Reporting Standards (IFRS).

Exhibit 3 for issue by the Board of Directors of the Manager on 23 September 2015.

1010, New Zealand.

The Manager is an FMC reporting entity under the Financial Markets Conduct Act 2013. The registered office of the Fund is 9 Princes Street, Auckland Central, Auckland 1010, New Zealand.

The financial statements are authorised for issue by the Board of Directors of the Manager on 23 September 2015.

Fonterra financial statements
Investors are encouraged to read the financial statements of Fonterra, together with the financial statements of the Fund, given that the performance of the Fund is driven by the performance of Fonterra. The Fonterra financial statements can be found at www2.fonterra.com/our-financials.

Activities
The principal activity of the Fund is to acquire Economic Rights and issue units to investors. It allows investors in the Fund an opportunity to earn returns based on the financial performance of Fonterra.

Economic Rights and units
One Economic Right represents the right to receive dividends and other economic benefits derived from a fully paid share in Fonterra. This does not include the right to hold legal title to the share or to exercise voting rights in Fonterra.

A unit constitutes an undivided interest in the Fund. The Fund is designed to have the effect that each unit on issue in the Fund will represent the Economic Right derived from a single share in Fonterra.

The Economic Rights assets are held on trust for the Trustee under the Fonterra Economic Rights Trust and the Fonterra Farmer Custodian Trust under the Unit Trusts Act 1960 and the Fonterra Shareholders’ Fund Unit Trust Deed (the Trust Deed) dated 23 October 2012.

The registered office of the Fund is 9 Princes Street, Auckland Central, Auckland 1010, New Zealand.

The financial statements are authorised for issue by the Board of Directors of the Manager on 23 September 2015.

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A unit constitutes an undivided interest in the Fund. The Fund is designed to have the effect that each unit on issue in the Fund will represent the Economic Right derived from a single share in Fonterra.

Key attributes of Economic Rights
• The right to receive a distribution equivalent to any dividend declared by the Fonterra Board (before PIE tax, withholding tax or other tax on distribution).
• The right to participate in other transactions in respect of Fonterra shares such as bonus issues, rights issues or buy-backs.
• The right to share in any surplus on liquidation of Fonterra.

Key rights and restrictions of unit holders
• Unit holders will be entitled to have passed through to them an amount equal to any dividend payable in relation to a share in Fonterra (less any PIE tax, withholding tax or any other adjustments for tax in relation to that unit holder).
• If Fonterra reconstructs or adjusts its shares, an equivalent reconstruction or adjustment will be made in respect of units.
• If Fonterra makes bonus issues or rights issues of shares to its shareholders, corresponding issues of units will be made to unit holders.
• If there is an offer to acquire shares held by the Custodian, the Fund will seek instructions from unit holders as to whether the offer should be accepted. If a unit holder directs the Fund to accept the offer, the Fund will redeem units from such unit holder and accept the offer for shares in proportion to that direction. The amount received from the sale of the shares will be paid by the Fund to the unit holder.
• Unit holders are entitled to attend and vote at any meeting of the Fund. The Custodian, the Fund will seek instructions from unit holders as to whether the offer should be accepted. If a unit holder directs the Fund to accept the offer, the Fund will redeem units from such unit holder and accept the offer for shares in proportion to that direction. The amount received from the sale of the shares will be paid by the Fund to the unit holder.
• Unit holders do not have any right to attend or vote, or request the Custodian to attend or vote, at any meeting of Fonterra farmer shareholders.

Key rights of the Fonterra unit holder
The Trust Deed cannot be amended without the prior approval of the holder of the Fonterra unit if that amendment would change the governance structure of the Board of the Manager, the scope and role of the Fund, the exchange mechanism for units and Economic Rights and the individual fund size restrictions. In other respects the holder of the Fonterra unit has the same rights as any other unit holder.
these estimates. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Revisions of accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Information about significant areas of estimation uncertainty, requiring judgement in applying accounting policies, that have the most significant effect on the amounts recognised in the financial statements, are described below.

Fair value of Economic Rights
Economic Rights are not listed and there is no active market for Economic Rights assets. Economic Rights are valued using the quoted price of units (which are considered to be a materially comparable instrument) in the Fund listed on the NZX Main Board. The ongoing validity of assumptions around comparability between the unit and Economic Rights instruments, and market operation and efficiency are regularly reviewed to support this area of significant judgement.

Classification of unit holder instruments as liabilities or equity
Judgement has been applied in classifying the units as financial liabilities. The Manager considers that under the Trust Deed the Fund has an obligation to repurchase units from Farmers, the Registered Volume Provider and Fonterra which meets the definition of a puttable instrument under NZ IAS 32. Financial Instruments: Presentation. Puttable instruments meet the definition of a financial liability as they include a contractual obligation for the issuer to repurchase or redeem the instrument for cash or another financial asset on exercise of the put. Puttable instruments are classified as financial liabilities unless they meet a set of limited criteria which allow them to be presented as equity. The Manager has determined that the unit instruments do not meet these criteria. The Fund has therefore both presented and accounted for the unit instruments as financial liabilities.

C) OPERATING SEGMENTS
The Fund’s investments only include Economic Rights assets and the Fund’s performance is evaluated on an overall basis. Therefore the Fund is a single-segment entity. All of the Fund’s income is from investments in the Economic Rights.

The internal reporting provided to the Board of the Manager, which is the Fund’s chief operating decision maker, for the Fund’s assets, liabilities and performance is prepared on a consistent basis with the measurement and recognition principles of NZ IFRS. The Board of the Manager reviews the Fund’s internal reporting in order to assess the performance and position of the Fund.

D) ISSUE AND REDEMPTION OF UNITS
The issue and redemption of units are recognised at the Weighted Average Trade Price from the NZX Main Board at the date on which the units are issued or redeemed.

E) DIVIDEND INCOME
Dividend income from investments in Economic Rights is recognised in profit or loss on the date that the right to receive payment of the dividend is established.

F) DISTRIBUTIONS TO UNIT HOLDERS
Distributions payable to unit holders are recognised in profit or loss as finance costs in the period in which they are declared by the Board of the Manager.

G) NET GAINS AND LOSSES FROM CHANGES IN FAIR VALUE
Net gains and losses from financial instruments held at fair value through profit or loss include all realised and unrealised fair value changes on Economic Rights assets and unit holder liabilities, and exclude dividend income and distributions to unit holders.

H) TAX
The Fund has elected to be a ‘foreign investment variable-rate Portfolio Investment Entity’ for New Zealand income tax purposes. Due to this election, income is effectively taxed in the hands of the unit holders and therefore the Fund has no tax expense, current tax payable or deferred tax assets or liabilities. The Fund will attribute PIE income (being Fonterra dividends) to unit holders and pay tax on that income at each relevant unit holder’s nominated prescribed investor rate (PIR), being their applicable tax rate, subject to the option to apply the non-resident withholding tax rules in respect of Notified Foreign Investors. When the Fund receives Fonterra dividends the Fund will retain an amount from dividends distributed to a unit holder to satisfy the PIR (or withholding) tax liability in relation to that unit holder and pay amounts owing direct to the IRD. It is not anticipated that the Fund will have a PIE tax loss or excess tax credits which will be attributed to unit holders.

I) FINANCIAL ASSETS AND FINANCIAL LIABILITIES
A financial asset or liability is recognised when the Fund becomes a party to the contractual provisions of the asset or liability (i.e. trade date). The Fund classifies financial instruments issued as either financial liabilities or equity instruments in accordance with the substance of the contractual terms of the instruments. Financial assets and liabilities held at fair value through profit or loss are initially recognised at fair value and transaction costs, if any, are expensed in the income statement as incurred.

After initial recognition, financial assets and financial liabilities are measured at their fair values with fair value changes recognised in profit or loss. The Fund manages its Economic Rights assets and its liability to unit holders on a fair value basis in accordance with the Fund’s risk management strategy and hence has designated these at fair value through profit or loss.

Financial assets are derecognised if the Fund’s contractual rights to the cash flows from the financial assets expire or if the Fund transfers the financial asset to another party without retaining control or substantially all risks and rewards of the asset. Financial liabilities are derecognised if the Fund’s obligations specified in the contract expire or are discharged or cancelled.

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis.

J) FAIR VALUE ESTIMATION
Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair values of financial assets and liabilities traded in active markets are based on quoted market prices at the close of trading on the reporting date. Where an instrument measured at fair value has a bid and an ask price, the Fund has used the price within that range that is most representative of fair value. Where the last traded price is within that range, the Fund uses the last traded price. Where the last traded price falls outside that range, the Fund uses the mid point between the bid and ask prices. The fair value of financial assets and liabilities that are not traded in an active market is determined using valuation techniques. The valuation techniques used aim to make maximum use of market inputs and rely as little as possible on entity-specific inputs and may include reference to other instruments that are judged to be substantially the same.

K) NEW STANDARDS AND INTERPRETATIONS
Standards issued but not yet effective
A number of new standards, amendments to standards and interpretations have been issued which were available for early adoption but have not been adopted. None of these are expected to have a material impact on the financial statements of the Fund. NZ IFRS 9 Financial Instruments addresses the classification, measurement and derecognition of financial assets, financial liabilities and hedge accounting. The Fund is yet to assess the full impact of adopting this Standard.
NOTES TO THE
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2015

1 FINANCIAL RISK MANAGEMENT
The Fund is primarily established to invest in Economic Rights and issue units to investors. As such its only investment comprises of Economic Rights. Through the holding of this investment and issuing units to unit holders, the Fund has limited net exposure to market price risk and liquidity risk. The Fund has no direct exposure to interest rate, foreign exchange or credit risk. The risk management policies employed by the Fund are discussed in the notes below.

Market price risk
Market price risk is the risk that the value of an instrument will fluctuate as a result of changes in market prices, whether caused by factors specific to an individual instrument, its issuer or all factors affecting all instruments traded in the market.

The Fund’s financial instruments primarily comprise of investments in the Economic Rights and liabilities to unit holders which are both carried at fair value with fair value changes recognised in the income statement. Both of these instruments are exposed to market price risk. Any change in the market price of the units will result in an equal and opposite change in the market price of the Economic Rights. Hence, no impact on the income statement is expected due to changes in market prices.

Liquidity risk
Liquidity risk is the risk that the Fund will not be able to meet its financial obligations as they fall due. The Fund is not exposed to cash redemptions and only certain parties are permitted to redeem their units. Where permitted parties redeem units, the Fund will transfer one Economic Right for each unit redeemed to meet the redemption. Unit holders will not otherwise have the ability to redeem their units or exchange them for shares. Hence, the Fund does not have significant liquidity risk.

Financial instruments fair value
The Fund’s accounting policy on fair value measurement is discussed in the Statement of Significant Accounting Policies.

The Fund measures fair values for recognition of both Economic Rights assets and unit holder liabilities.

The Fund uses the following fair value hierarchy that reflects the significance of the inputs used in making the measurements:

- Level 1: Quoted price (unadjusted) in an active market for an identical instrument.
- Level 2: Valuation techniques based on observable inputs, either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using: quoted prices in active markets for similar instruments; quoted prices for identical or similar instruments in markets that are considered less than active; or other valuation techniques for which all significant inputs are directly or indirectly observable from market data.
- Level 3: Valuation techniques using significant unobservable inputs. The Fund has no Level 3 instruments.

The Fund’s liability to unit holders is a Level 1 instrument as the unit price is quoted on the NZX Main Board which is considered to be an active market. The Manager considers market prices to be the most representative measure of fair value as they are used by market participants as a practical expedient for fair value measurement. The market will be monitored on an ongoing basis to confirm that it remains active for the purposes of establishing fair value.

Economic Rights are Level 2 instruments as Economic Rights are not listed and there is no active market for Economic Rights assets. Economic Rights are valued using the quoted price of units (which are considered to be a materially comparable instrument) in the Fund listed on the NZX Main Board. The ongoing validity of that assumption is regularly reviewed to support this area of significant judgement.

There have been no transfers between the categories in the fair value hierarchy during any of the periods presented.

Capital risk management
The Fund manages its net assets attributable to unit holders as capital, notwithstanding that net assets attributable to unit holders is classified as a financial liability. The amount of unit holders’ funds can change on a daily basis as the Fund is subject to the issue and redemption of units at the discretion of Fonterra and Fonterra farmer shareholders. Fonterra has an interest in ensuring the stability of the Fund and has established a Fund Size Risk Management Policy which requires that the number of units on issue remain within specified limits, and that within these limits, the number of units is managed appropriately. Fonterra can use a range of measures to ensure the Fund size remains within the specified limits, including: introducing or cancelling a distribution reinvestment plan, operating a unit repurchase programme and introducing new units.


### 2 ECONOMIC RIGHTS OF FONTERA SHARES

The Economic Rights are held on trust for the Fund by the Custodian under the Fonterra Economic Rights Trust.

<table>
<thead>
<tr>
<th></th>
<th>31 July 2015</th>
<th>31 July 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value of Economic Rights ($ million)</td>
<td>494</td>
<td>681</td>
</tr>
<tr>
<td>Number of Economic Rights</td>
<td>105,480,366</td>
<td>109,777,717</td>
</tr>
</tbody>
</table>

The Economic Rights are measured at fair value, calculated as the number of Economic Rights held multiplied by the established fair value for each Economic Right.

<table>
<thead>
<tr>
<th></th>
<th>31 July 2015</th>
<th>31 July 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Opening value of Economic Rights</td>
<td>681</td>
<td>788</td>
</tr>
<tr>
<td>Movements:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Purchase of Economic Rights(^1)</td>
<td>131</td>
<td>83</td>
</tr>
<tr>
<td>Sale of Economic Rights</td>
<td>(142)</td>
<td>(71)</td>
</tr>
<tr>
<td>Revaluation of Economic Rights</td>
<td>(176)</td>
<td>(119)</td>
</tr>
<tr>
<td>Closing value of Economic Rights</td>
<td>494</td>
<td>681</td>
</tr>
</tbody>
</table>

\(^1\) Purchase of Economic Rights includes $1.3 million for Economic Rights acquired in conjunction with Fonterra’s Dividend Reinvestment Plan (31 July 2014: nil).

### 3 LIABILITY TO UNIT HOLDERS

<table>
<thead>
<tr>
<th></th>
<th>31 July 2015</th>
<th>31 July 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value of unit holder liability ($ million)(^3)</td>
<td>494</td>
<td>681</td>
</tr>
<tr>
<td>Opening number of units on issue(^2)</td>
<td>109,777,717</td>
<td>107,969,310</td>
</tr>
<tr>
<td>Number of units issued(^3)</td>
<td>21,906,235</td>
<td>13,116,159</td>
</tr>
<tr>
<td>Number of units redeemed</td>
<td>(26,203,586)</td>
<td>(11,307,752)</td>
</tr>
<tr>
<td>Closing number of units on issue</td>
<td>105,480,366</td>
<td>109,777,717</td>
</tr>
</tbody>
</table>

\(^1\) The liability to unit holders is measured at fair value, calculated as the number of units on issue multiplied by the unit market price.
\(^2\) Included in the total number of units is one Fonterra unit which was issued at launch.
\(^3\) Included in the number of units issued are 249,550 units with a total value of $1.3 million that were issued under the Distribution Reinvestment Plan (31 July 2014: nil).

### 4 RECONCILIATION OF NET CASH FLOW FROM OPERATING ACTIVITIES TO PROFIT

<table>
<thead>
<tr>
<th></th>
<th>31 July 2015</th>
<th>31 July 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reconciliation of profit before tax to net cash flows from operating activities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Profit for the year</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Adjustments for:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>– Fair value loss on revaluation of Economic Rights of Fonterra shares</td>
<td>176</td>
<td>119</td>
</tr>
<tr>
<td>– Net change in fair value of liability to unit holders</td>
<td>(176)</td>
<td>(119)</td>
</tr>
<tr>
<td>– Distribution to unit holders</td>
<td>18</td>
<td>22</td>
</tr>
<tr>
<td>– Non-cash dividend income</td>
<td>(1)</td>
<td>–</td>
</tr>
<tr>
<td>Changes in assets:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net sale/(purchase) of Economic Rights of Fonterra shares</td>
<td>12</td>
<td>(12)</td>
</tr>
<tr>
<td>Net cash flows from operating activities</td>
<td>29</td>
<td>10</td>
</tr>
</tbody>
</table>
5 **NET TANGIBLE ASSETS PER SECURITY**
As at 31 July 2015, the net tangible assets per unit on issue was $4.68 (31 July 2014: $6.20).

6 **COMMITMENTS AND CONTINGENT LIABILITIES**
The Fund has no material commitments or contingent liabilities as at 31 July 2015 (31 July 2014: nil).

7 **RELATED PARTIES**
Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operational decisions, or if they are members of the same group.

**FSF Management Company Limited (the Manager)**
FSF Management Company Limited is the Fund's Manager whose sole objective is to manage the Fund and its property as a passive investment vehicle under the Trust Deed. Under the Trust Deed, the Manager is not entitled to any fees in respect of its services.

Key Management Personnel are those people with the responsibility and authority for planning, directing and controlling the activities of an entity. As the Fund does not have any employees or directors, Key Management Personnel are considered to be the Directors of the Manager.

**Unit transactions and balances with Key Management Personnel**

<table>
<thead>
<tr>
<th></th>
<th>YEAR ENDED 31 JULY 2015</th>
<th>YEAR ENDED 31 JULY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchased</td>
<td>0.03</td>
<td>3.18</td>
</tr>
<tr>
<td>Sold</td>
<td>2.53</td>
<td>-</td>
</tr>
<tr>
<td>Value at the end of the year</td>
<td>0.16</td>
<td>3.51</td>
</tr>
</tbody>
</table>

At 31 July 2015 35,192 (31 July 2014: 566,655) units were held by Key Management Personnel.

**Fonterra Co-operative Group Limited (Fonterra)**
Under the Authorised Fund Contract, Fonterra provides administrative services in relation to the Fund for the Manager and meets the operating expenses of the Fund, including the fees of the Directors of the Manager.

The Manager and the Trustee have agreed that Fonterra will meet the day-to-day operating costs of the Fund. In addition, the Fund will use corporate facilities, support functions and services provided by Fonterra. All of these services will be provided at no cost to the Fund.

There are some costs that will not be covered by Fonterra. These principally relate to circumstances where the Manager has breached certain obligations or seeks to bring claims outside the ambit of those which Fonterra has undertaken to pay. In these circumstances, the Manager would have to seek funding from other sources. This could include seeking a resolution of unit holders that they agree to bear the relevant costs through a deduction from distributions that would otherwise be made by the Fund.

**Fonterra Farmer Custodian Limited (the Custodian)**
The Fund has appointed Fonterra Farmer Custodian Limited, a subsidiary of Fonterra, to provide custodian services. The Economic Rights are held on trust for the Trustee by the Custodian under the Fonterra Economic Rights Trust. Custodian services are provided at no cost to the Fund.

**Fonterra (Delegated Compliance Trading Services) Limited (DCT)**
Fonterra (Delegated Compliance Trading Services) Limited is a wholly owned subsidiary of Fonterra which undertakes delegated compliance trading in the Fund on behalf of Fonterra’s farmer shareholders.

**Fund expenses**
Fonterra, the Manager, the Trustee and the Custodian have entered into the Authorised Fund Contract, which authorises the Fund to operate as an Authorised Fund and regulates the relationship between Fonterra and the Fund.

Under the Authorised Fund Contract all expenses relating to the Fund are incurred and paid by either Fonterra or the Manager. The costs of running the Fund include services by Fonterra for which there is no consideration, as well as services for which the Fund contracts to third parties. Included within the total expenses incurred and paid by Fonterra during the year ended 31 July 2015 with respect to the Fund are the following amounts paid to PricewaterhouseCoopers:

- Fees for the annual audit and interim review of the financial statements of $40,600 (31 July 2014: $40,000) and
- Fees for other assurance services of $10,000 (31 July 2014: $12,000).
Fund unit and Fonterra share transactions
As at 31 July 2015, the Custodian holds 105,480,366 (31 July 2014: 109,777,717) Fonterra shares on trust for the Fund.
During the current year the closing date for applications under the Delegated Compliance Trading Scheme was extended to 31 July 2015, and as such no units were purchased by DCT on behalf of Fonterra farmer shareholders during the year (31 July 2014: 297,465 units, purchased for $2 million).
At 31 July 2015 there were no units held by DCT on behalf of Fonterra’s farmer shareholders (31 July 2014: 297,465 units, with a carrying value of $2 million).

Dividends received
The following dividends were received from Fonterra:

<table>
<thead>
<tr>
<th>DIVIDENDS</th>
<th>YEAR ENDED 31 JULY 2015</th>
<th>YEAR ENDED 31 JULY 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015 Interim dividend received – 10.0 cents per Economic Right¹</td>
<td>12</td>
<td>–</td>
</tr>
<tr>
<td>2014 Final dividend received – 5.0 cents per Economic Right²</td>
<td>6</td>
<td>–</td>
</tr>
<tr>
<td>2014 Interim dividend received – 5.0 cents per Economic Right³</td>
<td>–</td>
<td>5</td>
</tr>
<tr>
<td>2013 Final dividend received – 16.0 cents per Economic Right⁴</td>
<td>–</td>
<td>17</td>
</tr>
</tbody>
</table>

¹ This was distributed on to unit holders on 20 April 2015 and represented a cash distribution of 10.0 cents per unit.
² This was distributed on to unit holders on 20 October 2014 and represented a cash distribution of 5.0 cents per unit.
³ This was distributed on to unit holders on 17 April 2014 and represented a cash distribution of 5.0 cents per unit.
⁴ This was distributed on to unit holders on 18 October 2013 and represented a cash distribution of 16.0 cents per unit.

8 SUBSEQUENT EVENTS
At 17 September 2015, the unaudited net asset value of the Fund was $501 million and the unit price was $5.01.

Declaration of final distribution
On 23 September 2015, the Board of Directors of Fonterra declared a final dividend of 15 cents per share. Following Fonterra’s dividend declaration, the Board of the Manager declared a final distribution of 15 cents per unit for the year ended 31 July 2015. The distribution will be paid on 20 October 2015 to the unit holders on the register at 8 October 2015.
The Manager has a Distribution Reinvestment Plan, where eligible unit holders can choose to reinvest all or part of their future distribution in additional units. The Distribution Reinvestment Plan will apply to this distribution. Full details of the Distribution Reinvestment Plan are available on the financial section of Fonterra’s website.
INDEPENDENT AUDITORS’ REPORT
TO THE UNIT HOLDERS OF THE FONTERRA SHAREHOLDERS’ FUND

REPORT ON THE FINANCIAL STATEMENTS
We have audited the financial statements of Fonterra Shareholders’ Fund (the “Fund”) on pages 7 to 14, which comprise the statement of financial position as at 31 July 2015, the statement of comprehensive income, the statement of changes in net assets attributable to unit holders and the cash flow statement for the year then ended, and the notes to the financial statements that include a summary of significant accounting policies and other explanatory information.

Manager’s Responsibility for the Financial Statements
The Fund’s Manager is responsible for the preparation and fair presentation of these financial statements in accordance with New Zealand Equivalents to International Financial Reporting Standards and International Financial Reporting Standards and for such internal controls as the Manager determines are necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors’ Responsibility
Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing (New Zealand). These standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors’ judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider the internal controls relevant to the Manager’s preparation and fair presentation of the financial statements of the Fund in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Manager’s internal control over the Fund. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Our firm carries out other assignments for the Fund in relation to other assurance services. The provision of these other services has not impaired our independence as auditors of the Fund.

Opinion
In our opinion, the financial statements on pages 7 to 14 present fairly, in all material respects, the financial position of the Fund as at 31 July 2015, and its financial performance and cash flows for the year then ended in accordance with New Zealand Equivalents to International Financial Reporting Standards and International Financial Reporting Standards.

RESTRICTION ON USE OF OUR REPORT
This report is made solely to the Fund’s unit holders, as a body. Our audit work has been undertaken so that we might state to the Fund’s unit holders those matters which we are required to state to them in an auditors’ report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Fund and the Fund’s unit holders, as a body, for our audit work, for this report or for the opinions we have formed.

Chartered Accountants, Auckland
23 September 2015
# STATUTORY INFORMATION

FOR THE YEAR ENDED 31 JULY 2015

## TWENTY LARGEST UNIT HOLDERS
AS AT 31 JULY 2015

<table>
<thead>
<tr>
<th>UNIT HOLDER</th>
<th>NUMBER OF UNITS</th>
<th>% OF TOTAL ISSUED UNITS</th>
</tr>
</thead>
<tbody>
<tr>
<td>National Nominees Limited</td>
<td>7,291,066</td>
<td>6.91</td>
</tr>
<tr>
<td>Accident Compensation Corporation</td>
<td>4,654,517</td>
<td>4.41</td>
</tr>
<tr>
<td>FNZ Custodians Limited</td>
<td>3,627,590</td>
<td>3.44</td>
</tr>
<tr>
<td>Netwealth Investments Limited</td>
<td>3,220,457</td>
<td>3.05</td>
</tr>
<tr>
<td>National Nominees Limited</td>
<td>2,712,471</td>
<td>2.57</td>
</tr>
<tr>
<td>Investment Custodial Services Limited</td>
<td>2,553,942</td>
<td>2.42</td>
</tr>
<tr>
<td>BNP Paribas Nominees (NZ) Limited</td>
<td>2,464,971</td>
<td>2.34</td>
</tr>
<tr>
<td>HSBC Nominees (New Zealand) Limited</td>
<td>1,923,519</td>
<td>1.82</td>
</tr>
<tr>
<td>Guardian Nominees No 2 A/C Westpac W/S Enhanced Cash Trust</td>
<td>1,050,775</td>
<td>1.00</td>
</tr>
<tr>
<td>Forsyth Barr Custodians Limited</td>
<td>1,032,507</td>
<td>0.98</td>
</tr>
<tr>
<td>JP Morgan Nominees Australia Limited</td>
<td>878,009</td>
<td>0.83</td>
</tr>
<tr>
<td>JBWere (NZ) Nominees Limited</td>
<td>858,147</td>
<td>0.81</td>
</tr>
<tr>
<td>HSBC Custody Nominees (Australia) Limited</td>
<td>842,898</td>
<td>0.80</td>
</tr>
<tr>
<td>Michael Douglas Hammond &amp; Helen Mavis Hammond &amp; Leigh Joseph Horton</td>
<td>770,270</td>
<td>0.73</td>
</tr>
<tr>
<td>Mark Edwin Peacocke &amp; Sandra Margaret Peacocke &amp; David Charles Bailey</td>
<td>770,270</td>
<td>0.73</td>
</tr>
<tr>
<td>Total</td>
<td>41,532,529</td>
<td>39.37</td>
</tr>
</tbody>
</table>

Total Units on Issue 105,480,366 100.00

## SPREAD OF UNIT HOLDERS
AS AT 31 JULY 2015

<table>
<thead>
<tr>
<th>SIZE OF HOLDING</th>
<th>NUMBER OF HOLDERS</th>
<th>NUMBER OF UNITS</th>
<th>% OF TOTAL ISSUED UNITS</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 – 1,000</td>
<td>2,740</td>
<td>1,581,696</td>
<td>1.50</td>
</tr>
<tr>
<td>1,001 – 5,000</td>
<td>4,124</td>
<td>10,138,662</td>
<td>9.61</td>
</tr>
<tr>
<td>5,001 – 10,000</td>
<td>1,075</td>
<td>8,006,134</td>
<td>7.59</td>
</tr>
<tr>
<td>10,001 – 100,000</td>
<td>745</td>
<td>19,302,569</td>
<td>18.30</td>
</tr>
<tr>
<td>100,001 and over</td>
<td>114</td>
<td>66,451,305</td>
<td>63.00</td>
</tr>
<tr>
<td>Total</td>
<td>8,798</td>
<td>105,480,366</td>
<td>100.00</td>
</tr>
</tbody>
</table>

As at 31 July 2015, there were 216 unit holders (with a total of 12,486 units) holding less than a marketable parcel of units under the ASX Listing Rules. The ASX Listing Rules define a marketable parcel of units as a parcel of units of not less than A$500. There is no current on-market buy-back.
The following security holders had filed substantial product holder notices in accordance with the Financial Markets Conduct Act 2013.

<table>
<thead>
<tr>
<th>PRODUCT HOLDER</th>
<th>NUMBER OF UNITS HELD AT DATE OF NOTICE</th>
<th>% OF TOTAL ISSUED UNITS</th>
</tr>
</thead>
<tbody>
<tr>
<td>JCP Investment Partners Ltd</td>
<td>7,751,799</td>
<td>7.21</td>
</tr>
</tbody>
</table>

As at 31 July 2015 the Fund had 105,480,366 quoted units, including one Fonterra unit, on issue.

The following Directors of the Manager have disclosed relevant interests in units of the Fund:

<table>
<thead>
<tr>
<th>DIRECTOR</th>
<th>NUMBER OF UNITS</th>
<th>NATURE OF INTEREST</th>
</tr>
</thead>
<tbody>
<tr>
<td>John Bruce Shewan (Chairman)</td>
<td>9,317</td>
<td>Trustee and discretionary beneficial interest through Investment Custodial Services Limited</td>
</tr>
<tr>
<td>John Bruce Shewan (Chairman)</td>
<td>4,512</td>
<td>Power to control and exercise a right to vote and to control the acquisition and disposal of these units held on behalf of his wife by Private Nominees Limited</td>
</tr>
<tr>
<td>John Bruce Shewan (Chairman)</td>
<td>6,363</td>
<td>Registered holder as trustee of the Thurston Family Trust, in which John Shewan has no beneficial interest</td>
</tr>
<tr>
<td>Kimmitt Rowland Ellis</td>
<td>15,000</td>
<td>Trustee and discretionary beneficial interest held with Richard Dale Peterson</td>
</tr>
</tbody>
</table>

On 10 March 2015, NZX Regulation (NZXR) placed a trading halt on Fonterra Shareholders’ Fund securities. This halt was part of an industry-wide action taken by NZXR to place all listed issuers within the dairy industry on a trading halt as a result of the infant formula contamination threat. Following the public release of a Ministry for Primary Industries announcement regarding the contamination threat, NZXR then lifted the trading halt on Fonterra Shareholders’ Fund and other industry participants’ securities. The trading halt was in place between 3.21pm and 4.17pm on 10 March 2015.
NZX DIVERSITY REPORTING REQUIREMENTS

As at 31 July 2014, the gender composition of the Board of the Manager comprised one female and four male Directors. As at 31 July 2015, the gender composition of the Board of the Manager comprised two female and three male Directors. The Manager does not employ any Officers.

NZX WAIVERS

NZX has granted the following rulings or waivers to the Fund in relation to the NZX Main Board Listing Rules (NZX Listing Rules), which have been relied upon in the year ended 31 July 2015:

a) a waiver from NZX Listing Rule 3.1.1(a) to the extent that NZX Listing Rule 3.1.1(a) would require the Trust Deed to incorporate provisions consistent with, or having the same effect as, NZX Listing Rules 3.3.10 and 3.4.3 (for which separate waivers have been granted as described below);

b) a ruling from NZX that clause 4.5(c) of which have been relied upon in the year ended 2015, the gender composition of the Board of the Manager comprised one

c) waivers from the following NZX Listing Rules, due to the procedure for the appointment of the Directors of the Manager being inconsistent with:

(i) NZX Listing Rule 3.3.5 to the extent necessary to allow Fonterra to appoint two Directors to the Board of the Manager, even though Fonterra is not a unit holder and to allow a precondition to be imposed in respect of persons who may be nominated by unit holders to fill three Director positions, that those candidates be Independent for the purposes of the NZX Listing Rules;

(ii) NZX Listing Rule 3.3.10 so that only Fonterra may remove its Appointed Directors from the Board of the Manager in accordance with the constitution of the Manager; and

(iii) NZX Listing Rule 3.3.11 to the extent that the Fonterra Appointed Directors are not subject to the requirement to retire by rotation but are subject to removal by a direction from Fonterra, with the effect that the reference to ‘Directors’ in NZX Listing Rule 3.3.11 refers solely to the Directors of the Manager appointed by the unit holders,

The waivers described in this paragraph (c) are conditional upon the Fund bearing a ‘Non-Standard’ designation to alert the market of the Fund’s unique governance arrangements, and upon Fonterra only appointing and removing appointed Directors in accordance with the provisions of the constitution of the Manager and the Trust Deed;

d) a ruling that no Director of the Manager is ‘interested’ in any matter, within the meaning assigned to that term in section 139 of the Companies Act, solely because that person is a Director of the Manager;

e) a waiver from NZX Listing Rules 3.5.1 and 3.5.2 to permit the Directors of the Manager to be paid by the Manager without the approval by an ordinary resolution of unit holders. The waiver from NZX Listing Rules 3.5.1 and 3.5.2 is conditional upon the Fund bearing a ‘Non-Standard’ designation to alert the market to the Fund’s unique governance arrangements;

f) a ruling that a transfer of units to Fonterra will not be a ‘restricted transfer’ for the purposes of that definition in NZX Listing Rule 4.1.1, because DIRA prohibits Fonterra from exercising voting rights in respect of any units that it holds;

g) a waiver from NZX Listing Rule 5.1.10 to permit the Trust Deed to omit the information required under paragraphs (a) (that the Trustee is entitled to appoint an independent valuer to value the assets of the Fund) and (c) (that if the office of the Trustee is vacated and a new Trustee not appointed within two months, the Fund be wound up) of Appendix 10 to the NZX Listing Rules;

h) a waiver from NZX Listing Rule 7.3 to allow the Manager to issue units as set out in the Trust Deed, without requiring the approval of the unit holders;

i) a waiver from NZX Listing Rule 7.4 to permit the Fund to pass on any Benefit or Distribution (as those terms are defined in the Trust Deed) to unit holders that Fonterra passes on to shareholders, without requiring unit holders’ approval;

j) a ruling that a holding of an interest in units that is less than 15 per cent of the total number of units on issue, or the total voting rights, shall not amount to ‘effective control’ for the purposes of NZX Listing Rule 7.5;

k) a waiver from NZX Listing Rules 7.6.1 and 7.6.2 to the extent necessary to allow unit holders to redeem units as required by the Trust Deed, without requiring prior shareholder approval or any other restrictions;

l) a waiver from NZX Listing Rule 7.12.1 to the extent necessary to allow the Manager to disclose details of any issue, acquisition or redemption of units in the Fund as a result of the usual daily trading activities of the Fund on a monthly, rather than daily, basis;

m) a waiver from NZX Listing Rules 8.1.3 and 8.1.4 in respect of the pricing of units issued in accordance with the Trust Deed to reflect shares transferred or issued to the Fonterra Farmer Custodian;

n) a ruling from NZX that the acquisition or disposal of Economic Rights of shares in accordance with the Trust Deed and the issue or redemption of units in accordance with the Trust Deed are not a ‘series of linked or related transactions’ for the purposes of NZX Listing Rule 9.11 and not a ‘related series of transactions’ for the purposes of NZX Listing Rule 9.2.2;

o) a ruling that the entry into, and the performance of obligations under, the Authorised Fund Contract, is not a major transaction or series of linked or related transactions for the purposes of NZX Listing Rule 9.11, nor a material transaction with a related party for the purposes of NZX Listing Rule 9.2; and

p) a waiver from the requirements in NZX Listing Rule 9.11 and in NZX Listing Rule 9.2 to seek unit holder approval to allow the Fund to dispose of its assets as permitted by the termination provisions of the Trust Deed.

NZX has also granted approval, in accordance with NZX Listing Rule 11.5, to the restriction contained in the Trust Deed allowing the Manager to refuse to register a holding that would cause a unit holder and its Associates (other than Fonterra) to have a Relevant Interest in more than 15 per cent of units on issue or voting rights, and may require a sell down if this level is exceeded, or would cause the Fund to become ineligible as a PIE or threaten any such eligibility.
ASX WAIVERS

ASX has granted the following waivers from, and provided confirmations in relation to, the ASX Listing Rules, which have been relied upon in the year ended 31 July 2015:

- Confirmation that ASX considers that the Fund’s structure and operations are appropriate for the purposes of ASX Listing Rule 1.1 condition 1.
- Confirmation that ASX has no objection to the Trust Deed on the condition it includes the modified provisions of Appendix 15A of the ASX Listing Rules, as set out in clauses 2.5 and 2.6 of the Trust Deed.
- Confirmation that for the purposes of ASX Listing Rule 1.1 condition 3:
  - the Prospectus is not considered by ASX to be an information memorandum and is not required to comply with items 108 to 129 inclusive in Appendix 1A of the ASX Listing Rules.
  - the Fund lodges with ASX a copy of the announcement required by NZX Listing Rule 7.12.1, at the same time it is lodged with NZX;
  - the Fund provides the market with a monthly update in the form of an ASX Appendix 3B of net changes in the number of units on issue.
- Confirmation that for the purposes of ASX Listing Rule 1.1 condition 4(c):
  - ASX Listing Rules 11 condition 16 and 12.8 to the extent necessary that the Fund is not required to have a Remuneration Committee.
- Confirmation that only Directors of the Manager, and not the Trustee, will be required to comply with ASX Listing Rule 1.1 condition 17.
- Confirmation that ASX Listing Rule 1.3.5(a) does not apply.
- ASX Listing Rule 310.3 in respect of the ongoing issue of units pursuant to clause 5 of the Trust Deed.
- ASX Listing Rules 2.7 and 310.5 to the extent necessary that the Fund not be required to apply for quotation of new units on each occasion that new units are issued, on the following conditions:
  - the Fund lodges with ASX a copy of the announcement required by NZX Listing Rule 7.12.1, at the same time it is lodged with NZX;
  - the Fund applies for quotation of any new units issued other than under clause 5 of the Trust Deed at least once a month; and
  - the Fund provides the market with a monthly update in the form of an ASX Appendix 3B of net changes in the number of units on issue.
- Confirmation that the terms of the units and the Fonterra unit (as defined in the Prospectus and Trust Deed) are appropriate and equitable for the purposes of ASX Listing Rule 6.1.
- Confirmation that, for the purposes of ASX Listing Rule 6.2, the Fonterra unit does not constitute an ordinary security.
- Confirmation that ASX Listing Rules 6.4, 6.5, 6.6 and 6.7 do not apply to the Fonterra unit.
- ASX Listing Rules 6.8 and 6.9 to the extent necessary to permit units held by Fonterra not to have voting rights while they are held by Fonterra to the extent required by section 161A(1) of the Dairy Industry Restructuring Act 2001.
- Confirmation that for as long as ASX continues to consider the disenfranchisement provisions in the Trust Deed to be appropriate and equitable for the purposes of ASX Listing Rule 6.10.5, that ASX Listing Rules 6.8 and 6.9 do not apply in circumstances where the Trust Deed provides that:
  - no vote may be cast in respect of a Defaulters’ (as defined in the NZX Listing Rules) units on a poll while the Default (as defined in the NZX Listing Rules) is unremedied; or
- ASX Listing Rule 6.10.3 to the extent necessary to permit the Fund to set the ‘specified time’ to determine whether a security holder is entitled to vote at a unit holders’ meeting in accordance with the requirements of the relevant New Zealand legislation.
- Confirmation that the divestment and disenfranchisement provisions in the Trust Deed are appropriate and equitable for the purposes of ASX Listing Rules 6.10.5 and 6.12.3, and that the removal of voting rights in accordance with these provisions is not contrary to ASX Listing Rules 6.8 and 6.9.
- ASX Listing Rule 7.1 to the extent necessary to permit the Manager to issue, without unit holder approval, one unit for each share sold to the Custodian pursuant to clause 5 of the Trust Deed.
- Without limiting the waiver of ASX Listing Rule 7.1 referred to above, a waiver from ASX Listing Rule 7.1 to permit the Fund to issue securities without security holder approval under that listing rule, subject to the following conditions:
  - the Fund remains subject to, has complied with, and continues to comply with, the listing rules of NZX with respect to the issue of new securities.
- The Fund certifies to ASX on an annual basis (on or about 31 October each year) that it remains subject to, has complied with, and continues to comply with, the requirements of NZX with respect to the issue of new securities.
- If the Fund becomes aware of any change to the application of NZX Listing Rules.
Rules with respect to the issue of new securities, or that the Fund is no longer in compliance with the requirements of NZX with respect to the issue of new securities, it must immediately advise ASX.

- Without limiting ASX’s right to vary or revoke its decision pursuant to ASX Listing Rule 18.3, ASX reserves the right to revoke this waiver if:
  - the Fund fails to comply with any of the conditions; or
  - there are changes to the NZX Listing Rules in respect of the issue of new securities such that, in ASX’s opinion, the regulation of the issue of new securities under those NZX Listing Rules ceases to be comparable to the regulation of the issue of new securities under the ASX Listing Rules.

- ASX Listing Rule 7.9 to the extent necessary to permit the Manager to issue, without unit holder approval, one unit for each share sold to the Custodian pursuant to clause 5 of the Trust Deed.

- Confirmation that the ongoing issue and redemption of units pursuant to clauses 5 and 9 of the Trust Deed, and accordingly ASX Listing Rules 10.10 and 14.11 do not apply in those circumstances.

- Confirmation that ASX Listing Rule 10.11 does not apply to the issue of units:
  - to Fonterra in circumstances where Fonterra has nominated individuals to the Board of Directors of the Manager; or
  - to a Fonterra shareholder (who is also a Director of the Manager) due to the operation of clause 5 of the Trust Deed.

- Confirmation that, for purposes of ASX Listing Rule 10.11, the issue by the Manager to either a Registered Volume Provider or to Fonterra, having regard to the structure of the Fund, will not constitute the issue of securities to a person whose relationship with the Manager or a related party requires that unit holder approval should be obtained.

- ASX Listing Rules 10.1, 11.1 and 11.2 to allow the provisions in the Trust Deed that apply to termination to operate as intended so that if the Fund is terminated, Fonterra or a nominee may acquire the Economic Rights held for the Fund or the shares held by the Custodian.

- Confirmation that, given the position set out in resolution 3.32 in respect of ASX Listing Rules 10.11, 11.1 and 11.2, in the event that the Fund is terminated:
  - ASX Listing Rules 10.10 and 14.11 do not apply; and
  - the voting exclusion requirements in each of ASX Listing Rules 11.1 and 11.2 do not apply.

- Confirmation that ASX Listing Rules 10.17 and 10.19 do not apply to the Fund to the extent that Fonterra funds the payment of all fees and remuneration paid to the Directors of the Manager.

- ASX Listing Rule 14.4 to the extent necessary that the Directors appointed by Fonterra are not subject to this rule, on the condition that NZX waives the equivalent NZX Listing Rule.

- Confirmation that a waiver of ASX Listing Rule 14.5 is not required.

- ASX Listing Rule 15.7 to the extent necessary to permit the Fund to provide announcements simultaneously to both ASX and the NZX.

- Confirmation that the requirements of ASX Listing Rule 15.11.1 will be satisfied through the inclusion in the Trust Deed of clause 2.5 and clause 2.6 of the Trust Deed.

- ASX Listing Rule 15.12 to the extent necessary to permit the Trust Deed not to contain the provisions required by ASX Listing Rules 15.12.1 to 15.12.3 inclusive, on condition that the Manager of the Fund undertakes not to acquire any classified assets in circumstances under which the ASX Listing Rules would require the issue of restricted securities, without the written consent of ASX. The undertaking is to be given and executed in the form of a deed.

- ASX Listing Rules 15.13, 15.13A and 15.13B to the extent necessary to permit the Fund to divest unit holders of less than a minimum holding in accordance with the procedure set out in its Trust Deed.

- ASX Listing Rule 15.14 to the extent necessary to permit:
  - the Trust Deed to contain unit holding limitation provisions that permit the enforcement of prohibitions against a unit holder that breaches the unit holding limit provisions as defined in the Trust Deed; and
  - the exercise of the compulsory acquisition powers under clause 22 of the Trust Deed.

- On the basis that the Fund is registered as a managed investment scheme under the Corporations Act for the purposes of the continuous disclosure provisions of the Corporations Act, that the units are a class of financial products that can be dealt with on the market that ASX is licensed to conduct under ASX’s Australian Market Licence.
CORPORATE GOVERNANCE

Background
The Fund is a unit trust established under the Unit Trusts Act 1960. It is required to have a trustee and a manager. The role of the trustee is to hold any investments and other property that are assets of the Fund. These are the rights to the economic benefits of shares held by the Fonterra Farmer Custodian for the benefit of the trustee of the Fund. The role of the Manager is to issue or offer units in the Fund and to manage the property of the Fund.

The Trust Deed defines a narrow function of the Fund which is, in summary to:
- issue units when new Economic Rights of Fonterra shares are held for the benefit of the Fund;
- redeem units when required by a farmer shareholder, Fonterra or the registered volume provider and direct that the Fonterra Farmer Custodian transfers Fonterra shares to the farmer shareholder, Fonterra or the Fonterra Farmer Custodian on behalf of the registered volume provider seeking that redemption; and
- not undertake other trading activities.

The Fund is to be ‘passive’, i.e., it will not actively solicit Economic Rights or the redemption of units except for undertaking the initial supply offer.

Corporate Governance Principles
The Board’s corporate governance framework takes into consideration contemporary standards in New Zealand and Australia, incorporating principles and guidelines issued by the Financial Markets Authority, the best practice code issued by NZX (NZX Governance Code) and the ASX Corporate Governance Council Principles and Recommendations (ASX Principles).

The ASX Principles are not mandatory, but are guidelines designed to maximise corporate performance and accountability in the interests of investors and the broader community. If a listed entity considers that a recommendation is inappropriate to the particular circumstances, it has the flexibility not to adopt it – a flexibility tempered by the requirement under the ASX Listing Rules to explain why – the ‘if not, why not’ approach.

The corporate governance framework adopted by the Board reflects its role as a manager of a fund with limited operational activity, which in several ways will be different to the corporate governance structure appropriate for a traditional listed company carrying on an operating business.

Given the special purpose nature of the Fund, the Manager has determined that a number of the recommendations in the NZX Governance Code and the ASX Principles are not appropriate for the Fund or are not relevant. In accordance with the NZX Main Board Listing Rules, the ASX Listing Rules, the NZX Governance Code and the ASX Principles, the Manager has disclosed in this corporate governance statement the extent of its compliance with the NZX Governance Code and the ASX Principles, any principles or recommendations that it has not decided to follow and the reasons for not following them, as at the date of this annual report.

References to ‘Board’ and ‘Directors’ in this statement are to the Board and Directors of the Manager.

Principle 1: Lay solid foundations for management and oversight
The Board
The Board has statutory responsibilities for the affairs and activities of the Manager and the Fund.

The role of the Board is set out in its Board Charter, in accordance with Recommendation 1.1. Its roles and responsibilities include:
- monitoring the performance of the Fund and the implementation of its objectives;
- monitoring compliance with the regulatory requirements and ethical standards; and
- monitoring compliance with the constituent documents for Trading Among Farmers as they relate to the Fund.

Given the Fund’s limited operational activity, the Manager has limited discretion in respect of the day-to-day management of the Fund. To the extent that any material exercise of discretion or other decision making authority is required, that discretion or authority is exercised by the Board.

As the Manager does not have any employees, the Manager’s practices diverge from the ASX Principles in a number of respects. The Board Charter has not set out the functions delegated to management (Recommendation 11) or disclosed the process for evaluating senior executives (Recommendation 1.7).

Under the Authorised Fund Contract, Fonterra has agreed to provide the Fund with administrative services and to meet the costs of the general business of the Fund, including paying the fees and expenses of the Directors. Evaluation of the performance of senior executives is not applicable to the Fund.

Given the composition of the Board and as Directors are either elected by unit holders or appointed by Fonterra, as outlined below, the Manager does not consider that Recommendation 1.2, undertaking appropriate checks prior to putting forward Directors for election, has any application.

The Manager has written agreements with each of its Directors and, accordingly, complies with Recommendation 1.3.

The Company Secretary is not accountable directly to the Board, given the limited operational activity of the Fund (Recommendation 1.4).

A copy of the Board Charter is available from the Manager upon request.

Diversity Policy
The Board has not adopted a gender diversity policy as there are no employees of the Manager or the Fund. Given the small size of the Board, and as Directors are either elected by unit holders or appointed by Fonterra, the Manager does not consider it necessary to implement a gender diversity policy for the Board.

This represents a departure from Recommendation 1.5.

Performance assessment
Under the Board Charter, the Board will annually assess its performance against its role and the Board Charter and the performance of the Audit Committee against the Audit Committee Charter. A regular programme of peer review of individual Directors will also occur. The Manager has complied with Recommendation 1.6.

Principle 2: Structure the Board to add value
Board composition
The constitution of the Manager provides for five Directors and sets out how they are appointed.

In accordance with the procedure set out in the Trust Deed, unit holders are entitled to elect three Directors (Elected Directors) and may remove and replace any Elected Director.

The three Elected Directors must be ‘Independent Directors’ for the purposes of the NZX Listing Rules. The first three Elected Directors (John Shewan, Pip Dunphy and...
Kim Ellis) were selected by Fonterra so that the Fund could commence operations. Of these first three Elected Directors, one is required to retire at each annual meeting of the Fund over the course of the first three annual meetings of the Fund. Kim Ellis and Pip Dunphy have retired with effect from the annual meetings of the Fund held on 2 December 2013 and 14 November 2014 respectively, but, each being eligible, stood for re-election and were elected by unit holders. The Manager complies with Recommendation 2.3 by disclosing the independent Directors and length of service of Directors (see the Directors’ biographies earlier in this document).

The Chair of the Board must be one of the three Elected Directors. The first Chair is John Shawen.

The remaining two Directors are appointed, and can be replaced, by Fonterra. There is no requirement as to who the Fonterra-appointed Directors must be. While they need not be Directors of Fonterra, the current people that Fonterra has appointed (Sir Ralph Norris and Nicola Shadbolt) are both Directors of Fonterra.

The initial Directors were chosen for their mix of skills, experience and expertise, however, given the small size of the Board, the Manager has not complied with Recommendation 2.2 as it does not have or disclose a Board skills matrix.

Accordingly, the Manager complies with Recommendations 2.4 and 2.5, which require that:

• a majority of the Board should be independent Directors;
• the Chair should be an independent Director; and
• the roles of Chair and Chief Executive Officer should not be exercised by the same individual. The Manager does not have any employees and does not have a Chief Executive Officer.

Nominations Committee
The Manager does not consider it necessary to establish a separate Nominations Committee and has decided not to follow Recommendation 2.1 or clause 3.11 of the NZX Governance Code. The Board will be appointed in accordance with the Trust Deed and the constitution of the Manager. The Board will be responsible for establishing the criteria for determining the suitability of potential Elected Directors and recommending persons suitable for appointment to the Board. Given the small size of the Board, the Manager considers that the Board itself is the most efficient mechanism in carrying out the nominations functions.

Professional development
The Board and individual Directors use the findings of the performance reviews noted above in Principle 1 to identify areas for the development or more effective use of relevant skills.

The Manager has complied with Recommendation 2.6.

Independent professional advice
The Board will seek independent professional advice where it determines appropriate. Fonterra will pay the costs of independent professional advice in accordance with the Authorised Fund Contract.

Principle 3: Promote ethical and responsible decision making
Code of Conduct
The Manager has adopted the Code of Conduct. The Code of Conduct will guide the Directors as to:

• the practices necessary to maintain confidence in the Manager’s integrity; and
• the responsibility and accountability of individuals for reporting and investigating reports of unethical practices.

The Manager complies with Recommendation 3.1.

Securities trading policy
The Manager and Fonterra have adopted trading policies that detail the policy on, and rules for, trading in units. The policies each apply to Directors of the Manager and Directors, officers, employees and contractors of Fonterra and are additional to legal prohibitions on insider trading in New Zealand and Australia.

Principle 4: Safeguard integrity in financial reporting
Audit Committee
The Board will act as the Audit Committee for the Fund. The Chair of the Audit Committee will be the Chair of the Board. Due to the limited nature of the Fund’s operations, the Board does not consider it necessary to have an independent Chair for the Audit Committee. The Audit Committee will otherwise comply with Recommendation 4.1 and therefore the ASX Listing Rules, being comprised of only non-executive Directors, having a majority of independent Directors, and having at least three members.

The Manager has obtained waivers from ASX Listing Rule 11 Condition 13 and ASX Listing Rule 12.7 in respect of the requirement for an independent chair of the Audit Committee who is not the Chair of the Board (and accordingly does not follow clause 3.7 of the NZX Governance Code). ASX has considered that, as the only assets of the Fund will be rights to the economic benefits of Fonterra shares, its financial statements are likely to be relatively simple. Having the same person as the Chair of the Board and the Audit Committee is not expected to affect the ability of the Audit Committee to exercise independent judgement.

Strict compliance with this recommendation would be an added administrative burden with very little additional benefit from a corporate governance perspective.

The Board acting as Audit Committee will be responsible for:

• providing oversight in relation to financial reporting and regulatory compliance; and
• reviewing financial reporting processes, internal controls, the audit process and the process for monitoring legal and regulatory compliance.

The Manager has implemented a formal Audit Committee Charter which sets out the responsibilities of the Audit Committee in full (in accordance with Recommendation 4.1). A copy of the Audit Committee Charter is available from the Manager upon request.

The Board acting as Audit Committee will select and appoint the external auditor and determine the rotation of external audit engagement partners. It will also act as a forum for communication between the Board and external auditors where appropriate. The Audit Committee will also ensure that the external auditor attends the annual unitholder meeting and is available to answer questions from unit holders relevant to the audit in accordance with Recommendation 4.3.

Recommendation 4.2 is not applicable. The provisions of Chapter 2M of the Australian Corporations Act 2001 do not apply to the Manager or the Fund. Accordingly, the Manager will not seek or obtain the assurance from management ordinarily required by section 295A of the Australian Corporations Act 2001 and will not be complying with Recommendation 4.2 on an ongoing basis.
Principle 5: Make timely and balanced disclosure

Continuous disclosure

The Board aims to ensure that unit holders are informed of all major developments affecting the Fund. Information will be communicated to unit holders through NZX Main Board and ASX announcements, the Fund’s annual report and half and full-year results announcements. Fonterra and the Manager have entered into an arrangement to co-operate with each other and take all steps reasonably required to ensure that information to be disclosed by either of them under the listing rules of the Fonterra Shareholders’ Market, the NZX Listing Rules or the ASX Listing Rules (as the case may be) is disclosed simultaneously and to the Fonterra Shareholders’ Market, the NZX Main Board and ASX in relation to the Fund. It is intended that where NZX, as market operator of the Fonterra Shareholders’ Market, receives information provided by Fonterra for release under the Fonterra Shareholders’ Market, NZX will simultaneously release the information under the code relating to the Fund. This process is intended to be automatic. Fonterra will also arrange for the information to be simultaneously disclosed on ASX. To facilitate this and to minimise ongoing compliance obligations on the Manager, the Manager has authorised Fonterra personnel to make these market announcements for the Fund. Due to the relationship between units and Fonterra shares, it is expected that the majority of continuous disclosure announcements will be made by Fonterra in relation to matters affecting Fonterra and the value of Fonterra shares (and by implication the value of units). Accordingly, the Manager has not considered it necessary to implement and publish a separate formal written policy, and to this extent, departs from Recommendation 5.1.

Where the Manager relies on administrative services provided by Fonterra under the Authorised Fund Contract to monitor compliance with continuous disclosure obligations, the Board will require regular reporting from Fonterra personnel. The Board will also independently consider its disclosure obligations and review compliance at each Board meeting.

Principle 6: Respect the rights of shareholders

Communications with unit holders

All external communications by the Fund will be:
• subject to internal vetting and authorisation before issue;
• reviewed to ensure that they do not omit material information; and
• timely and expressed in a clear and objective manner.

Mechanisms that are in place to promote effective two-way communication with unit holders and to encourage their participation at unit holder meetings include:
• The Manager will release to the NZX Main Board and ASX market announcements platform respectively all information sent to unit holders, and will comply with the NZX Listing Rules and ASX Listing Rules with respect to unit holder communications.
• Notices of meetings will be sent to unit holders at least 14 days before a meeting (clause 2.1 of the Schedule to the Trust Deed).
• A unit holder may raise matters for discussion or resolution at general meetings, by giving written notice to the Manager. If the notice is received more than 25 working days before the last day on which notice of the meeting is due, the Manager is required to, at the expense of the Fund, give notice of the unit holder proposal and the text of any proposed resolution to all unit holders entitled to receive notice of the meeting. The unit holder proposing the resolution has the right to prepare a statement in support of the proposal to include with the notice of meeting (clause 14.1 of the Schedule to the Trust Deed).

Due to the limited nature of the Fund, and given that the majority of communications will be made by Fonterra in relation to matters affecting Fonterra, the Manager has not considered it necessary to implement and publish a separate formal communications policy as at the date of this corporate governance statement, the Board has not as at the date of admission published separate written policies for the oversight and management of Fonterra Shareholders’ Market, the NZX Main Board and ASX in relation to the Fund. It is intended that where NZX, as market operator of the Fonterra Shareholders’ Market, receives information provided by Fonterra for release under the Fonterra Shareholders’ Market, NZX will simultaneously release the information under the code relating to the Fund. This process is intended to be automatic. Fonterra will also arrange for the information to be simultaneously disclosed on ASX. To facilitate this and to minimise ongoing compliance obligations on the Manager, the Manager has authorised Fonterra personnel to make these market announcements for the Fund. Due to the relationship between units and Fonterra shares, it is expected that the majority of continuous disclosure announcements will be made by Fonterra in relation to matters affecting Fonterra and the value of Fonterra shares (and by implication the value of units). Accordingly, the Manager has not considered it necessary to implement and publish a separate formal written policy, and to this extent, departs from Recommendation 5.1.

Where the Manager relies on administrative services provided by Fonterra under the Authorised Fund Contract to monitor compliance with continuous disclosure obligations, the Board will require regular reporting from Fonterra personnel. The Board will also independently consider its disclosure obligations and review compliance at each Board meeting.

Principle 7: Recognise and manage risk

Risk management

The Board is responsible for the risk management of the Fund, including:
• reviewing the principal risks contained in the risk profile of the Fund on an annual basis;
• ensuring that a risk management framework is established which includes policies and procedures to effectively identify, treat and monitor principal business risks, including consideration of internal audit;
• at least annually assessing the effectiveness of the implementation of the risk management system and reporting back to the Board; and
• monitoring compliance with the risk management framework.

Given the Fund’s limited operational functions, its risk profile is limited. The management of risks relating to Fonterra’s operations and which may affect the value of Fonterra shares and dividends (and therefore the value of units and distributions flowed through to unit holders) will be a matter for the Board and Management of Fonterra and is beyond the control of the Manager Board. To the extent that there are risks that specifically impact the operation of the Fund, the Board will periodically review the management of those risks. Accordingly, except as otherwise set out in this corporate governance statement, the Board has not as at the date of admission published separate written policies for the oversight and management of material business risks and nor has the Board established a separate Risk Committee. To this extent, the Manager’s practices represent a departure from Recommendations 7.1 and 7.4.

The Manager does not have any employees and accordingly Recommendations 7.2 and 7.3 are not applicable to the extent that it requires the Board to require management to design and implement a risk management and internal control system and to report to the Board on whether risks are being managed effectively, and the Manager does not have an internal audit function. These functions will reside with the Directors of the Board. Where the Manager relies on administrative services provided by Fonterra under the Authorised Fund Contract to monitor compliance and manage risk, the Board will require regular reporting from Fonterra personnel or external service providers (as applicable).
Principle 8: Remunerate fairly and responsibly

Remuneration of Directors

Pursuant to the Authorised Fund Contract, Fonterra will be responsible for the payment of all director fees payable to the Directors of the Manager.

Fonterra has approved the following amounts of remuneration for the Directors. These amounts exclude GST, where applicable:

- $80,000 per year to the Chair of the Board;
- $53,000 per year to each independent Director.

Currently, the two Directors of the Manager who have been appointed by Fonterra and who are also Directors of Fonterra will not be paid any additional remuneration (in addition to their remuneration as Directors of Fonterra) for their service on the Board of the Manager.

The remuneration of the Directors of the Manager may be reviewed and adjusted from time to time.

As the Manager has no executives, the disclosures set out in Recommendation 8.2 are not applicable.

Directors’ unit holdings

The independent Directors of Fonterra are prohibited from acquiring any relevant interest in units. The other Directors of the Manager may acquire units, and to the extent any units are acquired, these acquisitions will be disclosed to the market as required by law.

Remuneration Committee

The Manager does not consider it necessary or appropriate to establish a Remuneration Committee. This represents a departure from Recommendation 8.1 and clause 3.8 of the NZX Governance Code. Under the Authorised Fund Contract, Fonterra has agreed to meet the operating expenses of the Fund, including fees and expenses of Directors of the Manager. The Fund will not have its own employees and will not have independent funds from which to meet its costs. In these circumstances, establishing a Remuneration Committee will have very minimal value or purpose. ASX has granted waivers from ASX Listing Rule 1.1 Condition 16 and ASX Listing Rule 12.8 in respect of the requirement to establish a Remuneration Committee.

As there is no equity-based remuneration scheme relating to units, Recommendation 8.3, relating to hedging equity incentive schemes, is not applicable.
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