



## TERMS AND CONDITIONS OF SUPPLY

Fonterra (USA) Inc.

### 1. APPLICATION OF THESE TERMS

- 1.1 These terms and conditions of supply ("**Terms**") apply to the supply of all products to the Purchaser (as detailed in the product contract confirmation, and which includes any agent contractor or representative of the Purchaser) by the relevant Fonterra New Zealand entity ("**Fonterra**") listed above or such other Fonterra entity noted in the contract confirmation. Collectively, Purchaser and Fonterra are the "Parties."

### 2. QUOTATIONS AND REQUESTS FOR SUPPLY

- 2.1 Fonterra may amend or withdraw price lists or quotations at any time. All price lists, quotations and proposals are made expressly subject to these Terms. Any price list, quotation or proposal given by Fonterra does not constitute an offer (capable of acceptance) or an agreement by Fonterra to supply the products to the Purchaser. Any request for products by the Purchaser ("**order**") is an offer to purchase the relevant products subject to these Terms, and Fonterra may accept or reject any such request. An order placed electronically is binding on the Purchaser without confirmation from Fonterra being required. Fonterra's acceptance of any order placed by Purchaser is made expressly conditional on Purchaser's acceptance of these Terms, without regard to the sequence by which the Parties exchange an order, contract confirmation and/or invoice, and without regard to any language that may be contained in the Purchaser's terms and conditions, purporting to require Fonterra to accept Purchaser's terms and conditions.

### 3. CONTRACT CONFIRMATION

- 3.1 An agreement for the sale of products pursuant to these Terms will be formed once Fonterra confirms (whether verbally or in writing) its agreement to sell the Purchaser those products ("**contract confirmation**"), or on the delivery of the products to the Purchaser. These Terms apply to all deliveries of products pursuant to a contract confirmation and associated agreed delivery schedule ("**delivery schedule**") Fonterra is entitled to invoice the Purchaser for all of the relevant products in accordance with Section 8, irrespective of whether the Purchaser subsequently submits shipping/delivery requests, purchase orders or similar requests with respect to those products.
- 3.2 Fonterra may from time to time enter into agreements with third parties under which those third parties (who may not be in New Zealand) will manufacture and/or supply part or all of the products referred to in a contract confirmation.
- 3.3 Changes or additions to an order are binding on Fonterra only if confirmed by a contract confirmation. Fonterra may increase or decrease quantities of product agreed upon in the contract confirmation in connection with (i) standard packaging, (ii) minimum quantities or (iii) damages during loading, and Purchaser must buy and pay the quantity as delivered.

### 4. PRODUCT SHIPMENT

- 4.1 Fonterra will agree with the Purchaser as part of the delivery schedule a proposed Estimated Time of Arrival ("**ETA**") for products to arrive at the port designated by the Purchaser. Fonterra will use all reasonable endeavours to ensure that the product is shipped ex-New Zealand so that the product arrives with 20 days prior to, and up to 30 days after, the date specified as the ETA. Delivery times are not guaranteed, and the Purchaser agrees that delivery may occur within the period 20 days before and 30 days after the ETA specified in the delivery schedule. Where there is no agreed delivery schedule, Fonterra will use commercially reasonable efforts to supply the products to the Purchaser at an even rate across the delivery period envisaged by the contract confirmation. Any claims from the Purchaser for overdue deliveries apply only upon receipt by Fonterra of a notice of default.
- 4.2 If Fonterra is unable for any reason to supply any product referenced in the contract confirmation, Fonterra may offer to supply the Purchaser with substitute product having specifications which are not

materially lower than provided in the contract confirmation or offer to supply an alternative product. If the Purchaser does not agree to Fonterra supplying the Purchaser with a substitute or alternative product, Fonterra may cancel the relevant shipment without liability of any kind to the Purchaser or any third party.

- 4.3 Delivery of products shall be on the Incoterms (2020) basis specified in the contract confirmation. If no Incoterm is set out in the contract confirmation, it shall be (at Fonterra's election) the Incoterm held in our customer information system for the Purchaser or CFR by default. Unless the Incoterms basis noted in the contract confirmation provides otherwise, the Purchaser shall be solely responsible, at its cost, for meeting all import and other regulatory costs and requirements relating to the products shipped to the relevant territories, and for any damage or loss occurring whilst the products are in transit. The Purchaser shall also be responsible for ensuring the products meet all legal and regulatory requirements in the country or territory in which the products are being shipped and/or used by the Purchaser.
- 4.4 The Purchaser must notify Fonterra in writing within 30 days of first having access to the products if there is a shortfall in volume or the Purchaser shall be deemed to accept that the volume is correct. Fonterra may round the quantity of products in a shipment up or down as necessary to ensure the Purchaser receives full container loads of the relevant products (or another applicable load unit). In the event Fonterra rounds the quantity of products contained in a shipment, the amount which the Purchaser is required to pay for such products will be proportionately increased or decreased.
- 4.5 If the arrangements for the shipment and delivery of the products becomes commercially impractical in Fonterra's reasonable opinion, Fonterra shall discuss alternative arrangements with the Purchaser, such as a commercially reasonable substitute location or using a commercially reasonable substitute method of supply. If this is not agreed to by the Purchaser, Fonterra may cancel the relevant shipment without liability.
- 4.6 If the Purchaser requests Fonterra to delay or expedite, or the Purchaser is otherwise delayed in taking delivery of the products as agreed in the contract confirmation and/or delivery schedule, Fonterra may recover from the Purchaser an administration fee, financial hedging costs/fees, product storage, logistics and any related holding costs resulting from such change in delivery or delay. If the Purchaser is unable to take delivery of the products as agreed in the contract confirmation, Fonterra may cancel the applicable shipment and any subsequent shipments without resulting liability. Fonterra may then resell the products to a third party, and the Purchaser shall indemnify Fonterra for any loss or costs (including any product write-off costs) for any storage, disposal, write-down, transport, logistics and any other costs incurred by Fonterra as a result of the Purchaser's inability to take delivery of the products.

## **5. DEFECTS AND ACCEPTANCE**

- 5.1 The Purchaser must notify Fonterra in writing within 30 days of delivery of the products if there is any apparent physical damage, defect or a purported shortfall in volume of products so delivered. In addition, the Purchaser must notify Fonterra in writing as soon as the Purchaser becomes aware of any quality or latent defect issue in the products (including any products of the Purchaser which incorporate any Fonterra products) of which the Purchaser becomes aware at any time.
- 5.2 The Purchaser shall keep any claimed defective products stored separately from all other products and in the state or condition in which they were supplied so that Fonterra has an opportunity to inspect the allegedly defective products. The Purchaser shall provide all assistance reasonably requested by Fonterra to assess the claim, including providing access to its premises and any analysis or results of test conducted by the Purchaser. If Fonterra accepts that it is responsible for a claimed defect, the Purchaser will, at Fonterra's cost and at Fonterra's election in its sole discretion, either destroy the products or make them available for collection by Fonterra (or its agent).
- 5.3 Except where contrary to legal requirements, the Purchaser shall notify Fonterra in advance of the Purchaser making any notification to any government agency arising from or relating to any products (defective or otherwise). Fonterra shall not be liable for any defect in, or damage to, products (including that relating to the inappropriate storage, use or care of the products) or their packaging to the extent the Purchaser has done, or failed to do, anything that has caused or contributed to the claimed defect or damage, or if the claim is outside the product warranty period. The Purchaser must not settle or compromise a claim by a third party concerning such products without Fonterra's prior written consent.
- 5.4 The Purchaser shall co-operate with, and provide all reasonable assistance to, Fonterra in relation to any recalls or withdrawals from sale of Fonterra products (or any of the Purchaser's products which incorporate Fonterra products) for any reason, with the objective being to ensure that public health and

safety are maintained at all times, while also optimizing the respective parties' reputation and goodwill

## **6. RISK AND TITLE**

- 6.1 Risk in all products passes to the Purchaser on delivery (as per applicable Incoterms basis) even though title may not. Title in all products remains with Fonterra until such time as full payment is made in cleared funds for all amounts owing by the Purchaser for the products supplied. Until the Purchaser has paid Fonterra in full, Fonterra may retake, sell or dispose of the products supplied and unpaid, which shall not affect any other rights Fonterra may have in connection with Purchaser's failure to perform.
- 6.2 Until payment has been received the Purchaser hereby grants to Fonterra a security interest in each and every part of the products (including any of the Purchaser's products incorporating the products supplied by Fonterra) and any proceeds thereof, for any amounts owing by the Purchaser to Fonterra from time to time.

## **7. PRICE AND TAXES**

- 7.1 Unless otherwise agreed in writing, the price for the products is as set out in the contract confirmation and/or the shipment schedule. The price may include any additional amounts for any incidental services as set out in the contract confirmation and/or shipment schedule (or any other customer-initiated changes to the contracted delivery schedule). The price per the contract confirmation may be increased or decreased in case of changes in an order as per Section 3.3. of these Terms.
- 7.2 Unless the Incoterms basis expressly provides otherwise, the price shall exclude applicable sales taxes, customs, excise, duties, levies, value-added or goods and services related tax. The price shall be increased to reflect any such costs being imposed on Fonterra and the Purchaser shall hold Fonterra harmless in respect of any such costs.

## **8. PAYMENT AND INVOICING**

- 8.1 Fonterra will not ship any product unless payment arrangements have been agreed with the Purchaser, which may involve letter(s) of credit, documentary collection, bank guarantee or deposit. Any payments made pursuant to any such arrangement shall be made net of any bank charges and must equate to the amount invoiced for the applicable products. If no such arrangements are in place shipment will be rolled to an agreed date and the Purchaser shall hold Fonterra harmless against any direct costs incurred by Fonterra resulting from such delay.
- 8.2 Where Fonterra has agreed in writing that the Purchaser will pay for products based on the date of the bill of lading for those products, Fonterra must receive payment by that agreed date or it may refuse to commence supply of any products. Where Fonterra has not extended credit to the Purchaser, Fonterra will provide an invoice for the relevant price and fees applicable to each shipment. Any supply delays and associated costs incurred due to a delay in any payment being received by Fonterra are the Purchaser's sole responsibility.
- 8.3 Payment of all invoices must be received on the due date specified in the contract confirmation or, if no due date is specified, within 15 days of invoice, in full without deduction, set-off or counterclaim. In the event the Purchaser grants Fonterra a direct debit mandate, a term of 30 days to direct debit will apply. If the Purchaser is required by law to make any deduction or withholding on account of tax from any sum payable to Fonterra, then the sum so payable will be increased to ensure that, after the making of such deduction or withholding, Fonterra receives a net sum equal to the sum that it would have received and so retained had no such deduction or withholding been made.
- 8.4 The Purchaser must notify Fonterra within 7 days of receiving the invoice if the Purchaser believes that the invoice is not correct, including full details of the claimed error. The Purchaser must make payment of the undisputed amount due on any disputed invoice on the due date. Once the dispute is resolved, the Purchaser must pay the resolved amount due within 14 days of the resolution. Where an invoice remains unpaid (whether in whole or in part) after the due date, and the Purchaser has not notified Fonterra of any genuine and reasonable basis for non-payment, the parties agree that there is no discrepancy or error with respect to the invoice.
- 8.5 If an invoice remains unpaid after the due date for payment Fonterra may:

- (a) charge penalty interest at the rate of 1.5% monthly (or, if less, the maximum amount permitted by law), such interest to accrue daily and compound monthly from the due date until payment has been received by Fonterra in cleared funds. Fonterra may also recover any collection charges, including attorneys' fees and expenses, incurred by Fonterra in attempting to recover any overdue amount from the Purchaser with a minimum of 15% of the amounts due;
- (b) withhold or defer any future shipment pending payment without liability to Fonterra; and/or
- (c) use applicable remedies (other than arbitration referred to in Section 12.8) such as obtaining judgment in Illinois courts that may be enforced against the Purchaser where this is available in accordance with local jurisdiction.

8.6 All references to amounts of money are references to the currency set out in the relevant contract confirmation or shipment schedule, or as otherwise agreed between the parties, and are payable in that currency.

## 9. DEFAULT

9.1 If the Purchaser is in breach of these Terms, or defaults, or becomes insolvent (within the meaning of that term as defined in the Uniform Commercial Code as adopted in the State of Illinois) or is reasonably likely to default in any payment due to Fonterra, or where a liquidator, receiver, controller, trustee or other insolvency administrator is appointed, or any similar situation occurs in respect of the Purchaser or any of its assets, Fonterra may:

- (a) withhold or cancel the relevant shipment and/or any subsequent shipment; and/or
- (b) retain any deposit the Purchaser may have paid and/or draw on any relevant L/C, bank guarantee or standby L/C; and/or
- (c) reclaim and/or resell the products in the Purchaser's possession or under its control and may enter premises where Fonterra believes that the products are stored or held to do so, and recover from the Purchaser all costs of doing so; and/or
- (d) cancel the applicable product supply contract,

and all monies owing and outstanding by the Purchaser on any account whatsoever will become immediately due and payable (without the requirement for notice from Fonterra). Fonterra will not be liable to the Purchaser for any losses it incurs as the result of exercising the above rights.

## 10. WARRANTIES

10.1 Fonterra warrants only (to the exclusion of any implied warranties or guarantees) that each product at the point of delivery meets the specifications (including as to residual shelf life) as set out in the Fonterra selling specification for the product type described, as supplemented by the contract confirmation and/or shipment schedule. **TO THE MAXIMUM EXTENT PERMITTED BY LAW, FONTERRA MAKES NO OTHER REPRESENTATIONS OR WARRANTIES, AND EXPRESSLY DISCLAIMS IN RESPECT OF THE PRODUCTS, INCLUDING REPRESENTATIONS OR IMPLIED WARRANTIES CONCERNING FITNESS FOR PURPOSE, COMPLIANCE WITH ANY LAWS, REGULATIONS OR RULES OF ANY MARKET IN WHICH THE PRODUCTS ARE USED, SOLD OR OTHERWISE DEALT WITH, OR APPROPRIATENESS FOR THE PURCHASER'S NEEDS OF ANY PRODUCT, AND THE PURCHASER IS SOLELY RESPONSIBLE FOR ENSURING THAT THE PRODUCTS ARE FIT FOR THEIR INTENDED PURPOSES AND COMPLY WITH ALL APPLICABLE LAWS, REGULATIONS AND RULES IN THE JURISDICTION IN WHICH THE PRODUCTS WILL BE USED OR SOLD.**

10.2 Fonterra may from time to time provide advice, recommendations and statements with respect to the products. However, Fonterra does not warrant or guarantee the accuracy or completeness of that advice, recommendations or statements or the results obtained through the use of the products. **FONTERRA EXPRESSLY DISCLAIMS ANY LIABILITY FOR ANY DAMAGE TO THE PURCHASER FROM RELIANCE ON SUCH ADVICE, RECOMMENDATIONS OR STATEMENTS, WHICH SHALL BE AT THE PURCHASER'S OWN RISK HAVING MADE ITS OWN APPROPRIATE ENQUIRIES.** Any sample, description or visual representation or details of product provided to the Purchaser are representative only and the actual product supplied may differ.

10.3 If any product is sold to the Purchaser as stockfood, second quality or any similar classification, the Purchaser acknowledges that the products are not fit for human consumption and are sold on the representation from the Purchaser that the products will be exclusively used for the purpose of animal feed.

## 11. LIMITATION OF LIABILITY

11.1 Fonterra will not in any circumstances be liable for any claim in contract, tort (including negligence) or equity, under statute or otherwise unless notice of the claim is given in writing to Fonterra within 30 days of the Purchaser first becoming aware of a claim arising.

11.2 **NOTWITHSTANDING ANYTHING CONTAINED IN THESE TERMS, FONTERRA WILL NOT BE LIABLE, AND EXPRESSLY DISCLAIMS LIABILITY, FOR ANY LOSS AND/OR DAMAGE TO ANY PERSON OR PROPERTY, ANY LOSS OF REVENUE, PROFITS, GOODWILL, BUSINESS OR ANTICIPATED BUSINESS, ANTICIPATED SAVINGS, ANY BUSINESS INTERRUPTION, LOSS OF DATA, OR ANY COSTS ASSOCIATED WITH PRODUCT RECALL , OR FOR ANY SPECIAL, INDIRECT OR CONSEQUENTIAL LOSS OR DAMAGES, OR SIMILAR DAMAGES, UNDER ANY THEORY OF TORT, CONTRACT, STRICT LIABILITY, OR OTHER LEGAL OR EQUITABLE THEORY, REGARDLESS OF WHETHER THAT LOSS OR DAMAGE WAS, OR OUGHT TO HAVE BEEN, CONTEMPLATED BY FONTERRA. FONTERRA WILL NOT BE LIABLE FOR ANY LOSS AND/OR DAMAGE ALLEGED TO ARISE FROM THE SUPPLY OF GOODS FOR ANY SPECIAL OR PARTICULAR PURPOSE, AND THE PARTIES AGREE THAT NO SUCH PURPOSE HAS BEEN COMMUNICATED TO FONTERRA AND IS EXPRESSLY DISCLAIMED.**

11.3 If the products are delayed in being shipped to the Purchaser due to circumstances within Fonterra's reasonable control, Fonterra's maximum aggregate liability for any direct costs incurred by the Purchaser as a direct result of such delay is limited to five percent (5%) of the invoice value of the shipment that is the subject of the delay. This is the Purchaser's sole remedy in the event of delay.

11.4 If the products do not (i) comply with the agreed specifications or (ii) there is a total failure by Fonterra to supply the products (in each case due to reasons for which Fonterra is responsible), Fonterra may, following discussion with the Purchaser, determine whether to refund all or part of the price of the products (to the extent payment has been made), or replace or rework all (or the unrefunded) portion of the products. In addition to the this refund and/or replacement remedy (and subject at all times to Sections 11.1 and 11.2), where the Purchaser has incurred any direct costs or direct damages resulting from either (i) or (ii) above (in each case due to reasons which, and to the extent, Fonterra is responsible), Fonterra's maximum aggregate liability is (to the maximum extent permitted by law) limited to twenty percent (20%) of the relevant invoice value of the non-conforming products or the products failed to be delivered.

With respect to any other claim by the Purchaser against Fonterra, whether made in contract, tort (including negligence) or equity, under statute or otherwise, that directly or indirectly arises out of or in connection with any product supply governed by these Terms (in each case due to reasons which, and to the extent, Fonterra is responsible, and subject at all times to Sections 11.1 and 11.2), where the Purchaser has incurred any direct costs or direct damages Fonterra's maximum aggregate liability is (to the maximum extent permitted by law) limited to twenty percent (20%) of the relevant invoice value of the products the subject of the claim.

11.5 Any reworking of the products under Section 11.4 11.3 shall be effected at such place as Fonterra may specify and Fonterra may require the Purchaser to arrange for the transport, at Fonterra's cost, of any such products to be reworked or made good.

11.6 Where the Purchaser contends that costs or damages arising from any third-party claim are Fonterra's liability (and as a precondition to Fonterra accepting any such liability), the Purchaser irrevocably grants Fonterra the sole control of the defense and all related settlement negotiations and other proceedings, and the Purchaser shall assist and co-operate with Fonterra as reasonably requested regarding any third-party claim in relation to the products. Purchaser agrees to notify Fonterra as soon as practicable of any third-party claim for which it contends that Fonterra is liable, but in no event within fewer than 30 days following receipt of such a claim, and in accordance with Section 12.1 of these Terms.

11.7 The Purchaser shall indemnify Fonterra for any liability, costs, damages or claims suffered by Fonterra and caused directly or indirectly by the Purchaser's handling, storage, use or sale of the products, or by any negligent act or omission or breach of any law applicable to the handling, storage, use or sale of the products (including as incorporated into another good or service) by the Purchaser. Fonterra agrees

to notify Purchaser as soon as practicable of any claim for which it seeks indemnity, but in no event within fewer than 30 days following Fonterra's determination that it is entitled to indemnification and will do so in accordance with Section 12.1 of these Terms.

## **12. GENERAL**

- 12.1 All notices under these Terms must be in writing and delivered by one party to the other at the address that the other specifies from time to time. Where any notice is required to be given by the Purchaser to Fonterra under these Terms in respect of any damage, defect or shortfall in the contracted volume of products, the Purchaser shall do so within the time period stated in these Terms or Fonterra shall not be liable in respect of any claim or potential claim. The Purchaser shall provide full details of the alleged damage, defect or shortfall in volume with the products, and subsequently shall continue to provide any other information reasonably requested by Fonterra.
- 12.2 The Purchaser agrees that any packaging accompanying the products which identifies the product as being manufactured or supplied by Fonterra must be disposed of in a manner that prevents its re-use or, if it is to be re-used, must be modified in appearance so that no reference or connection to Fonterra can be made. Unless expressly otherwise agreed in writing, the Purchaser acknowledges and warrants that any products purchased under these Terms are purchased solely for its own use and that the Purchaser will not on-sell the products in any market.
- 12.3 Any confidential information or intellectual property provided by Fonterra in connection with the products, including any price list, the contract confirmation and shipment schedule, remains at all times Fonterra's confidential and proprietary information and may be used by the Purchaser solely to complete the relevant shipment and for no other purpose and must otherwise be kept in strict confidence by the Purchaser. The Purchaser agrees that damages are not an adequate remedy for any breach of this Section and that Fonterra may seek an injunction or other interim relief to protect its rights. Fonterra will hold in confidence any information which the Purchaser identifies in writing to Fonterra as being confidential.
- 12.4 All intellectual property which is owned by, or is proprietary to, or which is created as a result of or in connection with the provision of the products, shall remain owned exclusively by Fonterra. The Purchaser has no right or interest in or licence to use any of Fonterra's intellectual property (including trademarks) without Fonterra's prior written consent.
- 12.5 The Purchaser shall not give or make any undertaking, assertion or representation in relation to the products without Fonterra's prior approval in writing.
- 12.6 The United Nations Convention on Contracts for the International Sale of Goods does not apply to these Terms or any transaction conducted in accordance with, or pursuant to, these Terms.
- 12.7 These Terms supersede and exclude all discussions, representations, terms and/or conditions of trade, and all written or oral agreements, arrangements and understandings between Fonterra and the Purchaser, whether made during negotiations between Fonterra and the Purchase, in the order for the products, or at any subsequent time.
- 12.8 These Terms are governed by the law of Illinois, to the exclusion of the law of any other jurisdiction to the maximum extent permitted by law. Any dispute, difference or claim arising out of or in connection with a product supply contract or these Terms or the validity thereof, including the determination of the scope or applicability of this agreement to arbitrate, if not resolved by any informal dispute mechanism agreed between the parties, shall be determined by arbitration in Chicago, Illinois before one arbitrator. The arbitration shall be administered by JAMS pursuant to its Comprehensive Arbitration Rules and Procedure. Judgment on the Award may be entered in any court having jurisdiction. This Section shall not preclude parties from seeking provisional remedies in aid of arbitration from a court of appropriate jurisdiction. The language of the arbitration will be English.
- 12.9 Any personal information collected by the Purchaser or Fonterra in connection with these Terms must only be used or disclosed for the purposes of ensuring performance of these Terms and any future like arrangement. This may include disclosure within the parties' respective organisations and to other parties involved in performing these Terms. Fonterra and the Purchaser agree to comply with relevant privacy laws in respect of any personal information collected in connection with these Terms, any shipments and any future like arrangement.

- 12.10 Any notice given by a party, or failure by a party to insist on strict compliance with, or any delay in exercising a party's rights under, these Terms is not a variation or waiver of any provision or of any right available to that party.
- 12.11 The Purchaser may not assign or novate any or all of its rights or obligations under these Terms to a third party or purport to do so without Fonterra's prior written consent (which may be given or withheld in Fonterra's complete discretion). Fonterra may assign or transfer the benefits and burdens of this agreement to any affiliate of Fonterra at its discretion and without the Purchaser's consent.
- 12.12 In addition to Fonterra's rights under Section 4.5 of these Terms, and subject to Fonterra's right to recover costs under Section 4.6, neither Fonterra nor the Purchaser shall be liable for the failure to perform or delay in the performance of its obligations pursuant to these Terms to the extent such failure or delay is caused by or results from a Force Majeure Event. The party affected by the Force Majeure Event shall promptly notify the other party using the fastest possible means of communication available to it under the circumstances, describe the circumstances of the Force Majeure Event, and promptly notify the other Party when the Force Majeure Event (or its impact on such party) has been abated. In the event a Force Majeure Event persists for more than 60 calendar days, the party not prevented to perform by the Force Majeure Event may dissolve the relevant agreement as far as affected by the Force Majeure Event, without being obliged to pay any compensation.

*Force Majeure Event* means an event or circumstance beyond the reasonable control of the affected party, its suppliers or auxiliary persons, which hinders or prevents the performance of its obligations under these Terms and which cannot be foreseen or if foreseeable is unavoidable, including without limitation, a natural hazard outside human control, or other natural disaster, an act of government or any sovereign or military, confiscation, nationalization, requisition, governmental sanction, embargo or similar action, any act of foreign enemies, hostilities, civil war, revolution or other act of war or terror, civil unrest, invasion, a blockade, insurrection, riot, epidemic or pandemic (as defined by the World Health Organization), landslide, flood, drought, tsunami, earthquake or fire, public power outages, labour strikes (strikes and other labour unrest that affect only one party and are not caused by a general or mass strike will not constitute an excusable delay), or the order of any court or government authority.

Where the Force Majeure Event stems from regional weather-related conditions, Fonterra is not obliged to transfer milk between regions and between processing plants where this interferes with scheduled production or is not otherwise commercially viable for Fonterra to transfer such milk. Where overall milk volumes have been impacted by a Force Majeure Event, Fonterra may allocate order volumes on a pro rata basis as it determines in its sole discretion.

- 12.13 The parties agree to take reasonable steps to mitigate any loss or damage that party may suffer under these Terms.
- 12.14 Clerical errors or omissions, whether in compilation or otherwise in any quotation, contract confirmation, shipment schedule, request for supply, acknowledgement, invoice or other such documentation, are subject to correction by Fonterra.
- 12.15 All variations to an agreement for the supply of products on these Terms must be agreed, set out in writing and signed on behalf of both parties before they take effect. Fonterra may, from time to time, implement changes to these Terms without notice, provided that such changes shall not apply to any agreement for the supply of products entered into prior to the date of the change (unless Fonterra and the Purchaser agree otherwise in writing).