

## Fonterra Australia

Fonterra Brands (Australia) Pty Ltd

PRIMARY INDUSTRY SECTOR	PACKAGING SUPPLY CHAIN POSITION	TURNOVER	ABN
Food and beverage	Manufacturer	Large [over \$750 million]	80 095 181 669

### INTRODUCTION

For the 2021 APCO Annual Report, your organisation has obtained the following scores:

**Core criteria:** 66%, Performance Level 4 - **Leading**

**Recommended criteria:** 73%, Performance Level 4 - **Leading** (based on 6 of 6 recommended criteria attempted by your organisation).

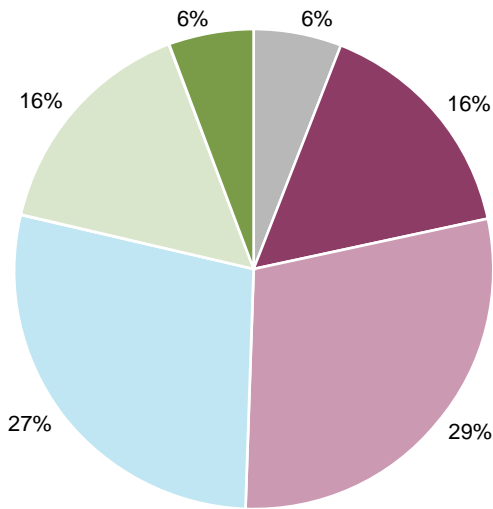
This report is generated from the results of APCO Members who submitted their 2021 APCO Annual Report by 21st June 2021. This allows you to benchmark your performance against fellow APCO Members, including by your industry sector, supply chain position and turnover bracket. For your organisation's detailed individual results, please refer to your 2021 *Performance Summary*.

### OVERALL CORE AND RECOMMENDED RESULTS

The pie charts below illustrate how your organisation performed in comparison to **all Brand Owner APCO Members**. For the 2021 APCO Annual Report, the total average score for core criteria was 40%.

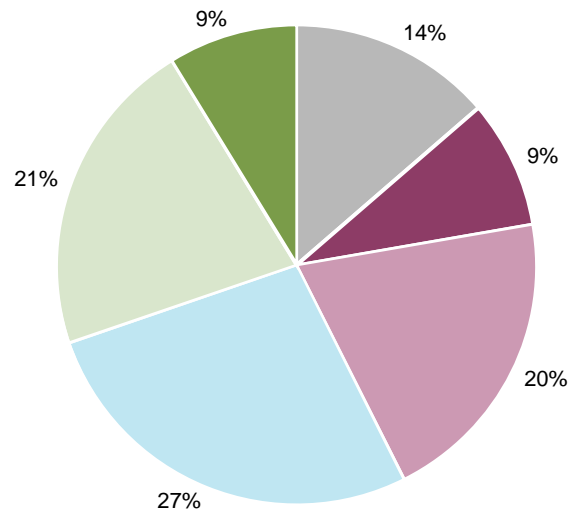
**Performance Levels:** Not yet started (=0%), Getting started (1% to 20%), Good progress (21% to 40%), Advanced (41% to 60%), Leading (61% to 80%), Beyond best practice (81% to 100%).

#### CORE



Your Performance Level: ■

#### RECOMMENDED



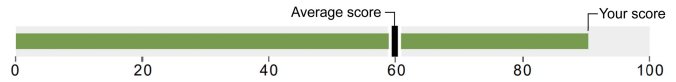
Your Performance Level: ■

#### Legend - Performance Levels

<span style="color: grey;">■</span> Not attempted	<span style="color: grey;">■</span> Not yet started	<span style="color: purple;">■</span> Getting started	<span style="color: pink;">■</span> Good progress
<span style="color: lightblue;">■</span> Advanced	<span style="color: lightgreen;">■</span> Leading	<span style="color: green;">■</span> Beyond best practice	

## RESULTS BY CRITERIA

The information detailed below has been gathered from the results achieved by all Brand Owner APCO Members.



## LEADERSHIP

### 1.1 Packaging Sustainability Strategy (Core)

In 2021, the average score was 49%. Your organisation scored 100%.



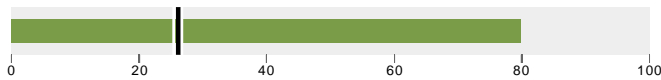
### 1.2 Closed-Loop Collaboration (Core)

In 2021, the average score was 33%. Your organisation scored 40%.



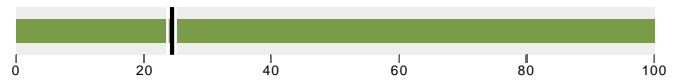
### 1.3 Consumer Engagement (Recommended)

In 2021, the average score was 26%. Your organisation scored 80%.



### 1.4 Industry Leadership (Recommended)

In 2021, the average score was 24%. Your organisation scored 100%.



## OUTCOMES

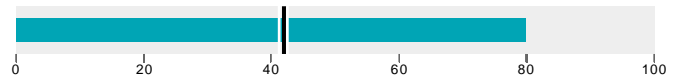
### 2.1 Packaging Design & Procurement (Core)

In 2021, the average score was 33%. Your organisation scored 60%.



### 2.2 Packaging Materials Efficiency (Core)

In 2021, the average score was 42%. Your organisation scored 80%.



### 2.3 Recycled & Renewable Materials (Core)

In 2021, the average score was 53%. Your organisation scored 80%.



### 2.4 Post-consumer Recovery (Core)

In 2021, the average score was 48%. Your organisation scored 80%.



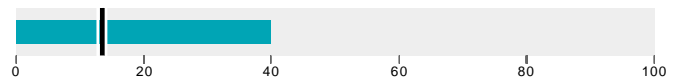
### 2.5 Consumer Labelling (Recommended)

In 2021, the average score was 34%. Your organisation scored 40%.



### 2.6 Product-packaging Innovation (Recommended)

In 2021, the average score was 14%. Your organisation scored 40%.



## OPERATIONS

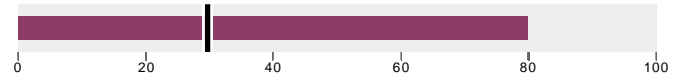
### 3.1 Business-to-Business Packaging (Core)

In 2021, the average score was 21%. Your organisation scored 20%.



### 3.2 On-site Waste Diversion (Recommended)

In 2021, the average score was 30%. Your organisation scored 80%.



### 3.3 Supply Chain Influence (Recommended)

In 2021, the average score was 32%. Your organisation scored 100%.



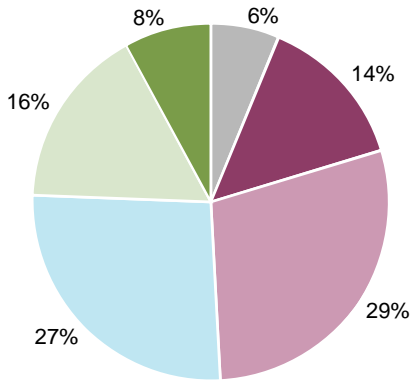
## RESULTS BY SECTOR

The pie charts below illustrate how your organisation performed in comparison to fellow APCO Members in your recorded industry sector, supply chain position and turnover bracket.

### INDUSTRY

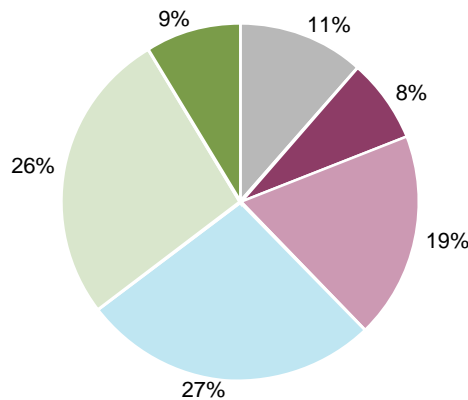
The pie charts below illustrate how your organisation performed in comparison to fellow APCO Members in the **Food and beverage** sector.

#### CORE



Your Performance Level: ■

#### RECOMMENDED



Your Performance Level: ■

#### Legend - Performance Levels

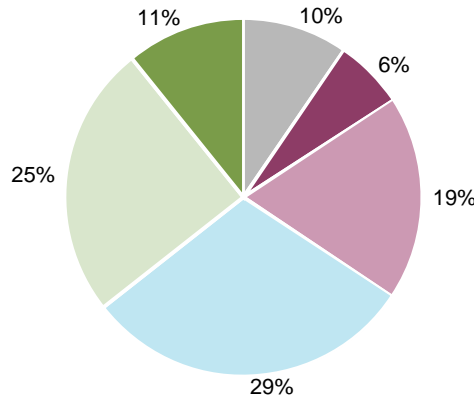
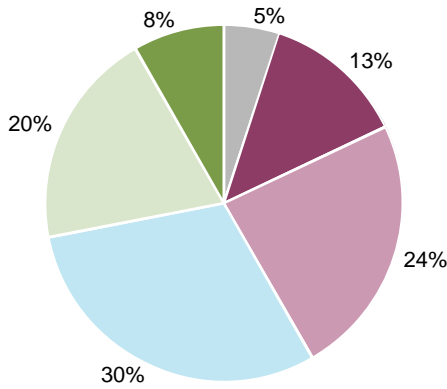
- Not attempted
- Not yet started
- Getting started
- Good progress
- Advanced
- Leading
- Beyond best practice

### SUPPLY CHAIN

The pie charts below illustrate how your organisation performed in comparison to fellow APCO Members in the **Manufacturer** supply chain position.

#### CORE

#### RECOMMENDED



#### Legend - Performance Levels

- Not attempted
- Not yet started
- Getting started
- Good progress
- Advanced
- Leading
- Beyond best practice

Your Performance Level:

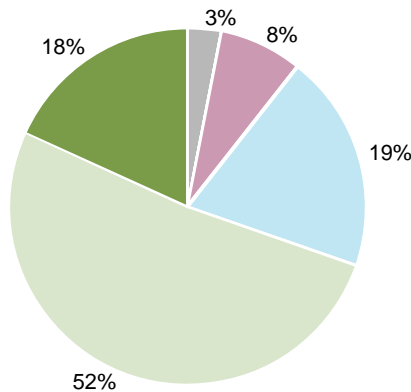
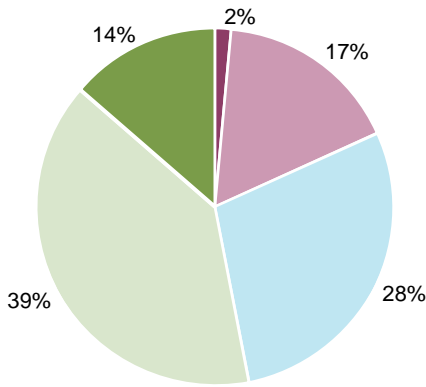
Your Performance Level:

### TURNOVER

The pie charts below illustrate how your organisation performed in comparison to fellow APCO Members in the **Large [over \$750 million]** turnover bracket.

#### CORE

#### RECOMMENDED



#### Legend - Performance Levels

- Not attempted
- Not yet started
- Getting started
- Good progress
- Advanced
- Leading
- Beyond best practice

Your Performance Level:

Your Performance Level:

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